

INVESTOR PRESENTATION

H1FY18 RESULTS

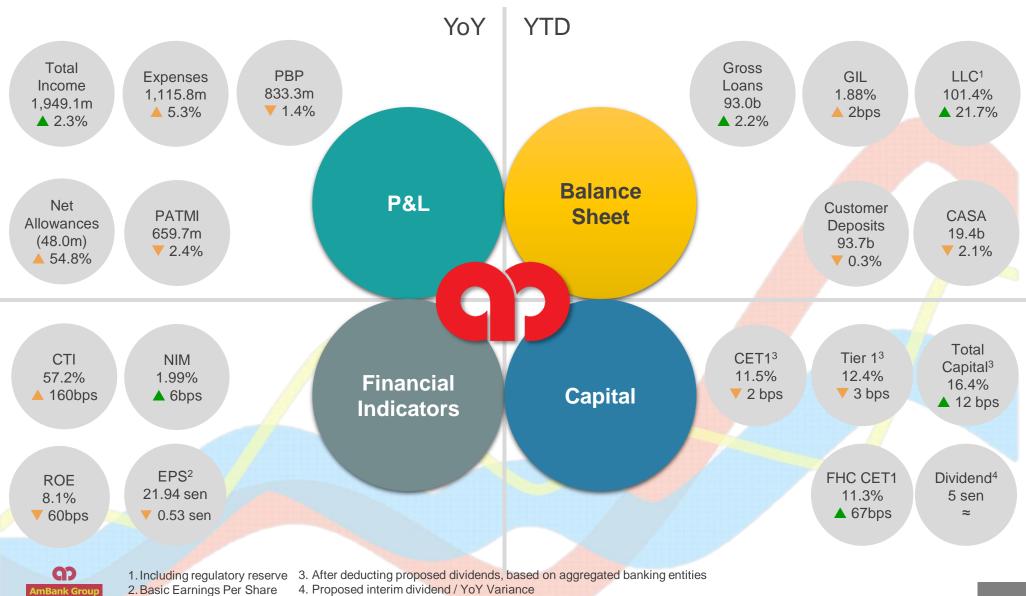
AmBank Group

28 NOV 2017

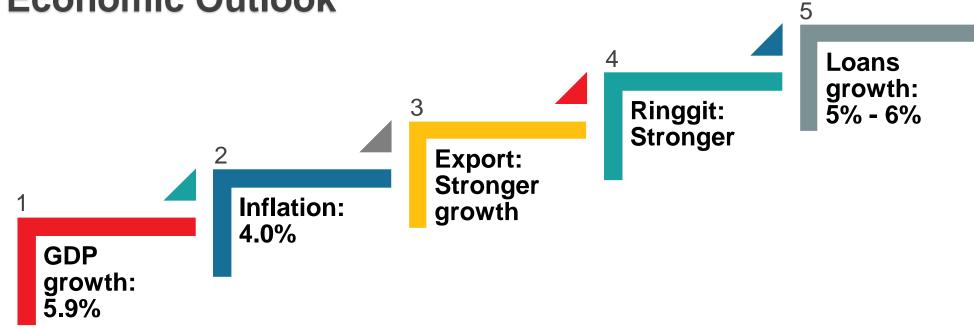
GCEO PRESENTATION

- 3 H1FY18 Performance Highlights
- 4 2017 Market Outlook
- 5 Top 4 Aspirations
- 6-9 H1FY18 Business Heartbeat

H1FY18 Performance Highlights



Malaysia's Economic Outlook







Outlook



RUN MUM

Top 4

To be Top 4 in each of our 4 growth segments

- Mass Affluent
- Affluent
- SME
- Mid Corp

To be Top 4 in each of our 4 focus products

- Cards & Merchants
- Transaction Banking
- Markets

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Wealth Management

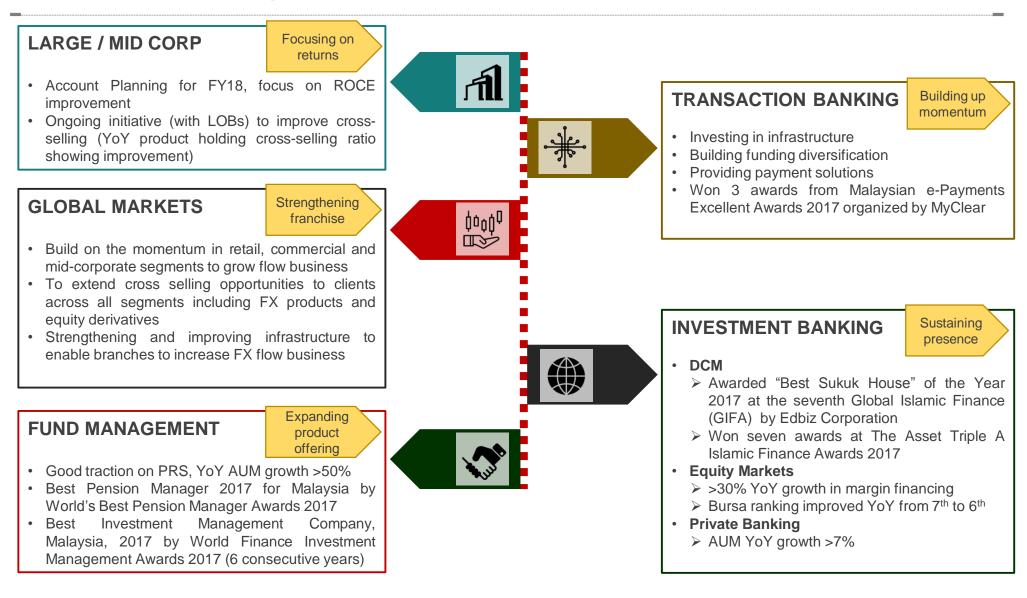
To sustain Top 4 in each of our current engines

- Corporate Loans
- Debt Capital
 Markets
- Funds Management



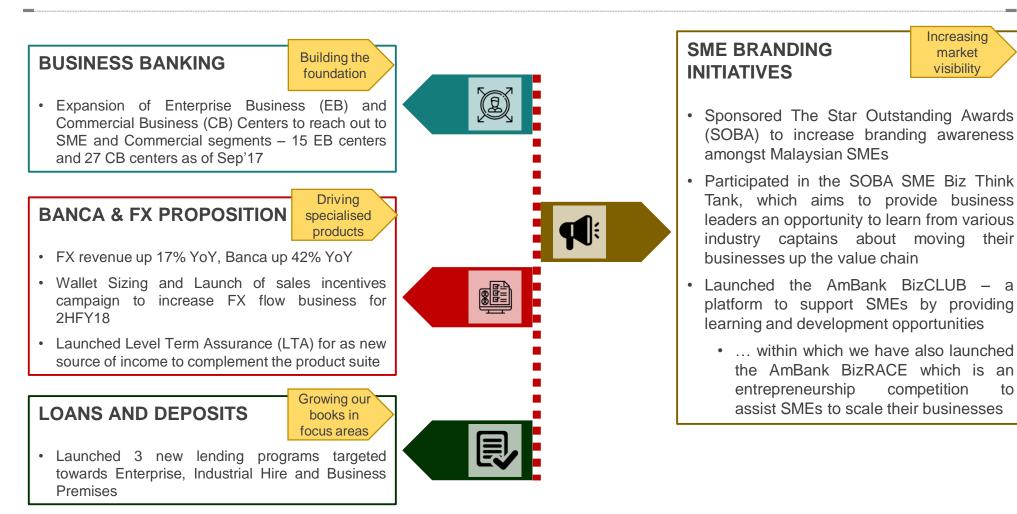
Best employer
 in Malaysia

Wholesale Banking Heartbeat



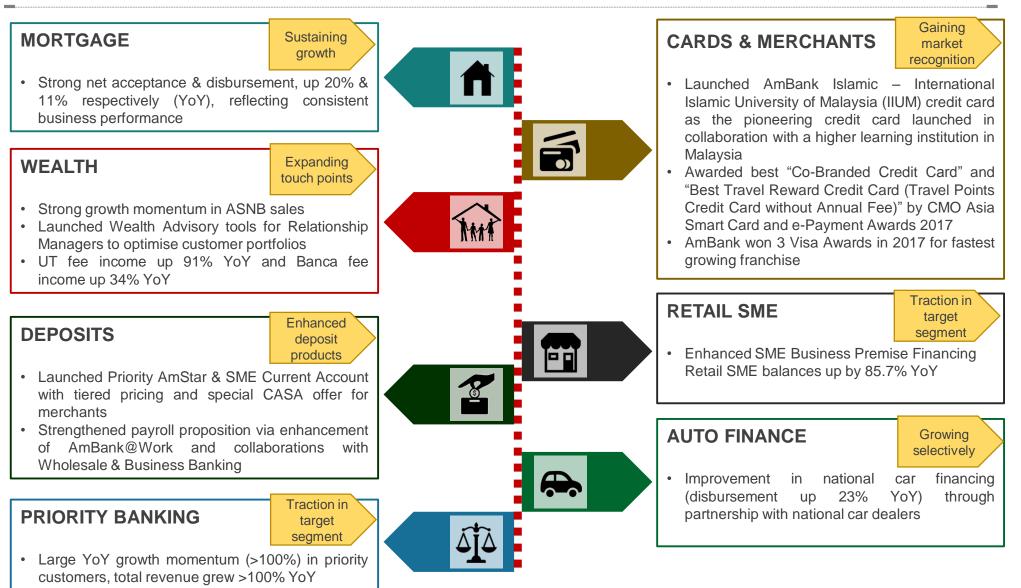


Business Banking Heartbeat





Retail Banking Heartbeat



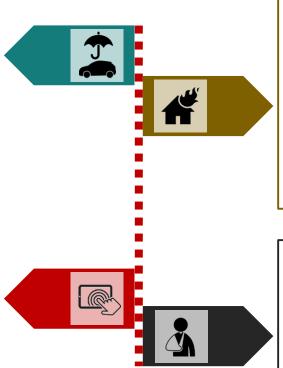


BE THE NO.1 MOTOR INSURER

- No. 2 with 15.0% market share¹
- Strategic partnership with auto dealer supports growth, including franchise portfolio
- Motor product on de tariff pricing to increase competitiveness
- Grow and retain customer base via renewal initiatives

DIGITALISATION

- Improved customer response times by using GPS real time tracking and job allocation from Kurnia Auto Assist control center
- Launching in progress One Up mobile application to support of agency's renewals retentions
- Strong growth achieved in online sales
- Developed agent/broker and partnership online capability with the recent launch of a partner program with Petron Miles



GROW IN SELECT COMMERCIAL LINES

- Strong growth momentum in Fire (+20.0%) and Marine Cargo (+22.9%)
- Development of flexible platform to enable product tailoring
- Launched the first in Market a Plan Based Product Liability for retail segments
- Strategic partnership Agreement signed with 2 brokers

LEAD IN SELECT PERSONAL LINES

- Leveraging Omni Channel portfolio to focus on cross selling of motor related Personal Accident
- No. 9 with 5.5% market share¹
- Launched improved personal line products Perfect Rider 24 in April 2017



GCFO Presentation

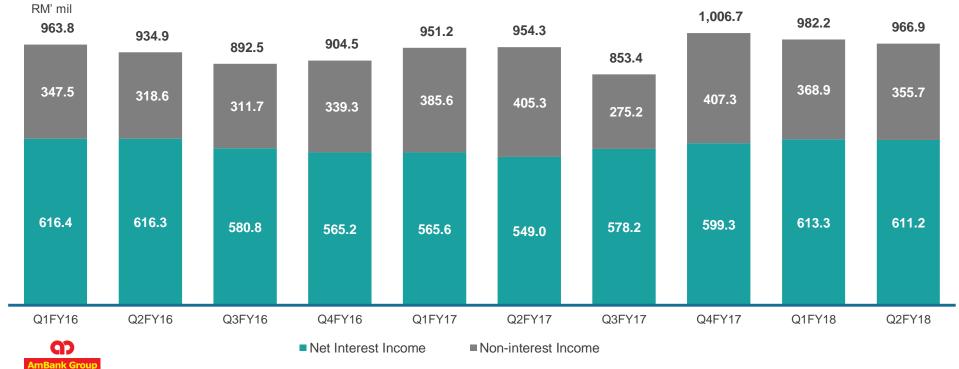
11-21 Financial Performance

22 Guidance & Expectations

Higher loan base and NIM driving Banking Income growth

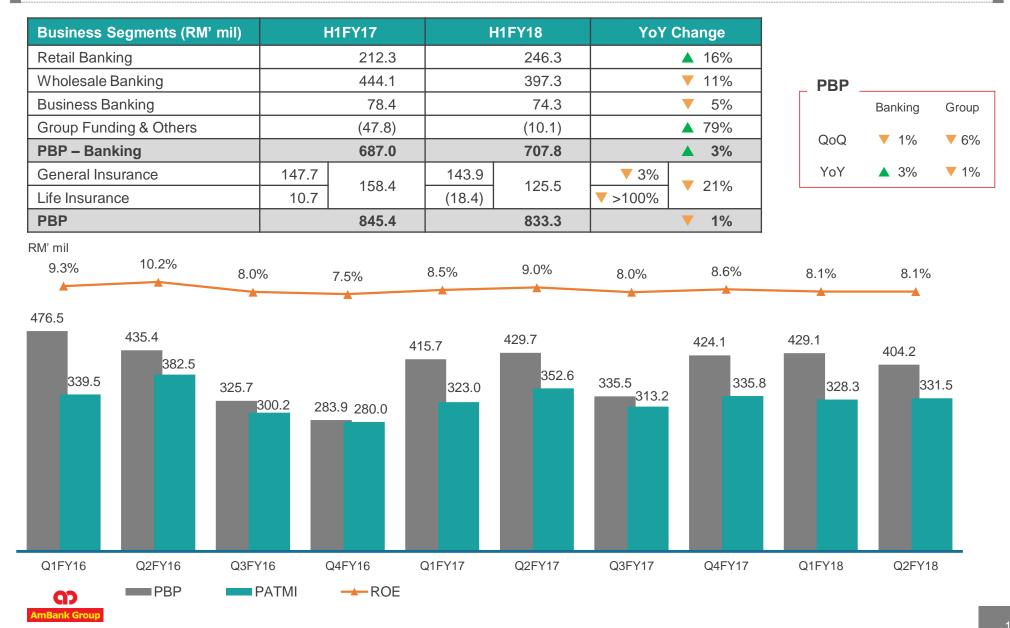
Business Segments (RM' mil)		H1FY17 H1FY18		H1FY18	YoY	Change
Retail Banking		675.6		741.2		▲ 10%
Wholesale Banking	690.7		646.1			▼ 6%
Business Banking	102.4		123.6			▲ 21%
Group Funding & Others	108.0		138.0			▲ 28%
Total Income – Banking	1,576.7		1,648.9			▲ 5%
General Insurance	318.1	220.0	318.6	200.2	~	▼ 9%
Life Insurance	10.7	328.8	(18.4)	300.2	▼ >100%	▼ IJ/0
Total Income		1,905.5		1,949.1		▲ 2%



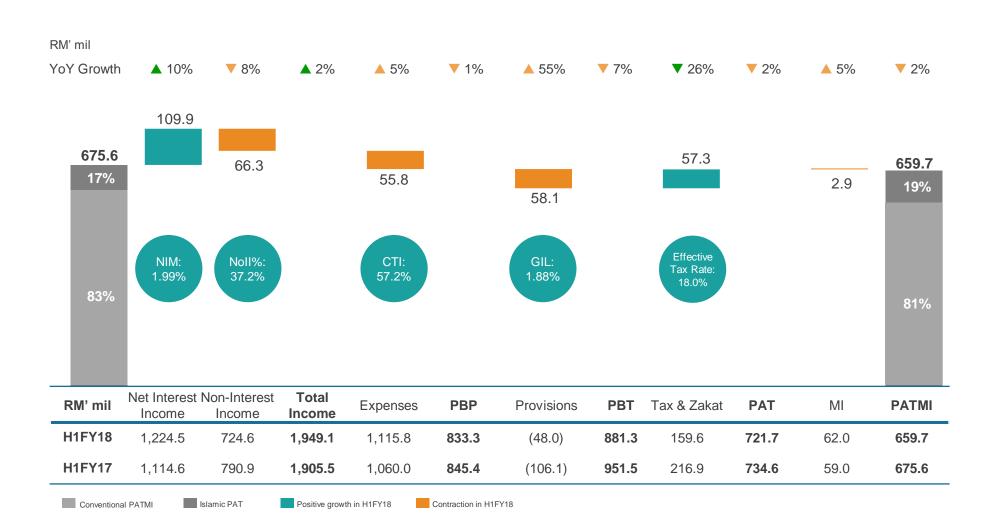


Income

PBP for Banking Businesses remained resilient, more challenged for Life PBP & PATMI



Mixed results with good NII, offset by lower recoveries and higher one-off expenses



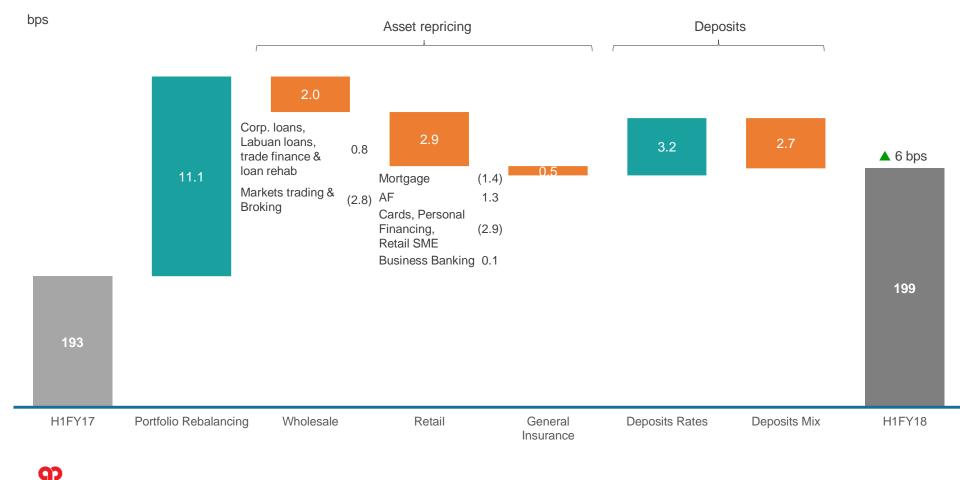


Group P&L

Net interest margin within expectations

Managing NIM by growing faster in higher margin products and active funding management

Net Interest Margin (NIM) Movement



 AmBank Group
 Positive growth in H1FY18
 Contraction in H1FY18

Lower Noll reflecting non repeat of large transaction last year

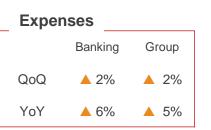
20% 1% **V** >100% ▼ 8% YoY Growth **24%** ▲ 7% ▲ 9% **10%** ▲ 20% Composition 19% 11% 13% 5% 8% 34% 13% 100% -3% RM' mil Higher valuation gain on securities 5.0 44.9 3.0 6.3 1.4 14.8 790.9 20.0 29.1 724.6 Higher actuarial valuation Investment Corp & Comm General Life Wealth Mgmt RM' mil NOII Banking & Markets Cards Others Banking Insurance Insurance Fund Mgmt H1FY18 139.4 77.7 95.2 37.1 56.4 249.3 (18.4)87.9 724.6 H1FY17 184.4 97.7 89.0 34.0 51.4 250.8 10.7 72.9 790.9

Growth in strategic focus areas, negated by non repeat of a large transaction and adverse actuarial valuation in Life

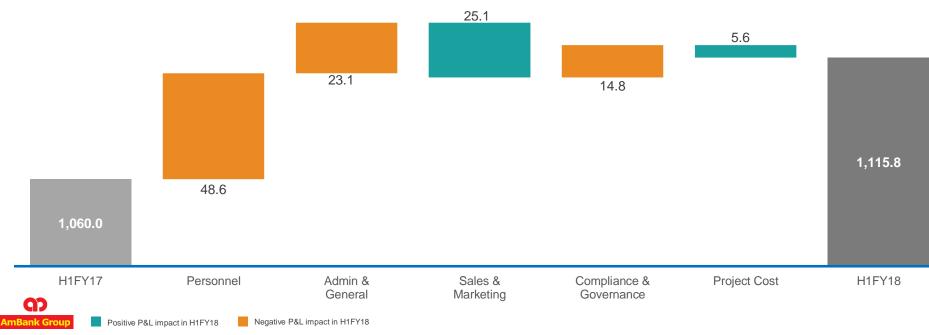
Noll

Investments in Business Banking, compliance and one-off write off in Retail

Business Segments (RM' mil)	H1FY17	H1FY18	YoY Change
Retail Banking	463.4	494.9	▲ 7%
Wholesale Banking	246.5	248.8	▲ 1%
Business Banking	23.9	49.3	▲ >100%
Group Funding & Others	155.8	148.1	▼ 5%
Expenses – Banking	889.6	941.1	▲ 6%
Insurance (General, life, takaful)	170.4	174.7	▲ 3%
Expenses	1,060.0	1,115.8	▲ 5%



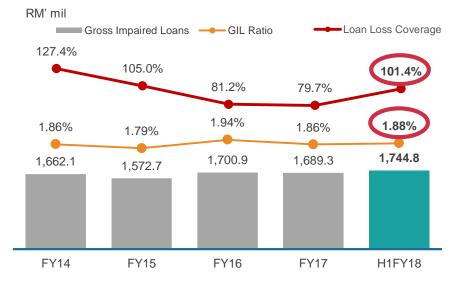
Expense Growth Driver (RM' mil)





Exp

Within expectations but remain watchful on Corporate loans impairment

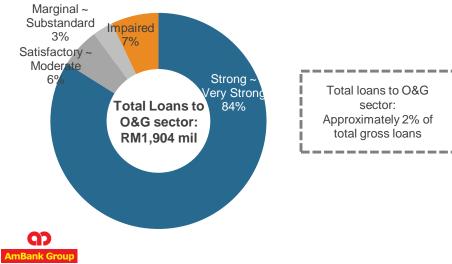


Gross Impaired Loans (RM' mil) and GIL Ratios (%)

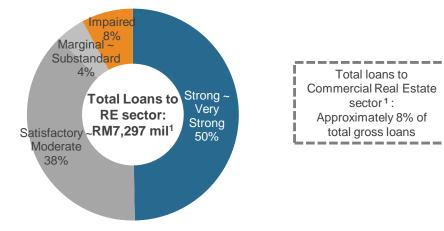
GIL Ratio QoQ Breakdown

GIL Ratio	Q1FY17	Q2FY17	Q3FY17	Q4FY17	Q1FY18	Q2FY18
Group	1.69%	1.64%	1.54%	1.86%	1.88%	1.88%
Retail Banking	1.52%	1.53%	1.44%	1.33%	1.42%	1.32%
Wholesale Banking (including Business Banking)	1.89%	1.75%	1.64%	2.46%	2.41%	2.55%

Exposure to Oil & Gas Sector by Internal Risk Grades



Exposure to Commercial Real Estate Sector by Internal Risk Grades



1. Wholesale Banking

Net Provisions / (Writebacks)¹

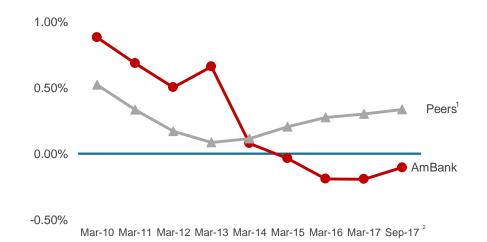
RM' mil						
Total provisions by category	Q1FY17	Q2FY17	Q3FY17	Q4FY17	Q1FY18	Q2FY18
Performing Loans	(16.9)	14.6	(36.3)	(178.7)	(41.5)	(47.1)
Non Performing Loans	121.9	86.3	123.8	381.9	142.1	137.7
Recoveries	(160.4)	(138.4)	(170.4)	(212.3)	(119.6)	(127.6)
Other Provisions ¹	(8.3)	(4.9)	9.5	(7.5)	(1.0)	9.0
Total net provisions/ (writeback)	(63.7)	(42.4)	(73.4)	(16.6)	(20.0)	(28.0)

Total provisions by Divisions	Q1FY17	Q2FY17	Q3FY17	Q4FY17	Q1FY18	Q2FY18
Wholesale Banking	(81.0)	(30.8)	(6.8)	144.8	0.4	(7.8)
Business Banking	(2.1)	4.1	(6.0)	12.5	9.3	7.5
Retail Banking	11.4	(26.7)	17.9	(24.6)	12.8	6.2
Operating Segment	8.0	10.5	(76.7)	(149.5)	(42.8)	(33.3)
AmGeneral	(0.0)	0.5	(1.8)	0.2	0.3	(0.6)
Total net provisions / (writeback)	(63.7)	(42.4)	(73.4)	(16.6)	(20.0)	(28.0)

1. Includes provision for contingencies, securities, foreclosed property, trade and sundry debtors

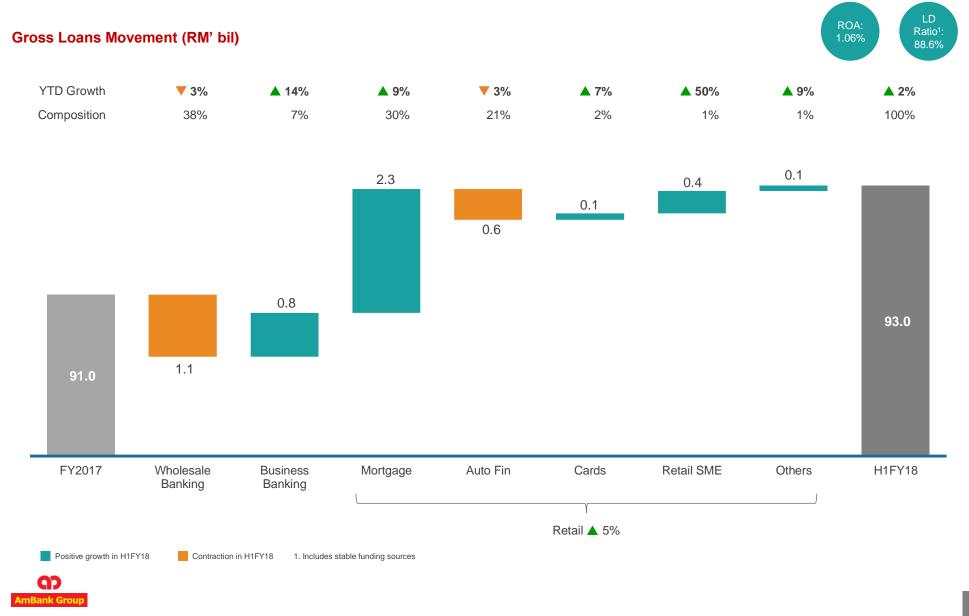
Credit Costs vs. Peers¹

AmBank Group	FY14	FY15	FY16	FY17	H1FY17 ²	H1FY18 ²
Credit cost	0.08%	-0.04%	-0.19%	-0.19%	-0.17%	-0.10%
Credit cost (excluding recoveries)	0.94%	0.69%	0.46%	0.57%	0.52%	0.43%



1. Based on an average of our seven peer domestic banks as at 30 June 2017

2. Annualised

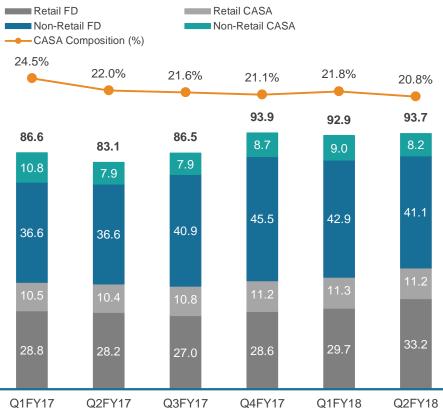


Good loans growth achieved in the focus segments

H1FY18 Results - Investor Presentation

Loans

Growing deposits in preferred sectors amidst intense rate competition



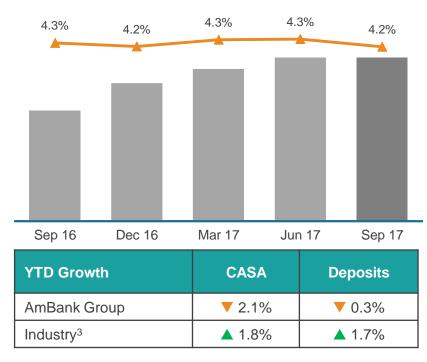
Deposits and CASA Balance (RM' bil)

1. Non-Retail consists of Wholesale Banking, Business Banking and Operating Segment

2. Prior periods were restated due to reclassification of structured deposits

CASA Market Share and Industry CASA Balance³ (RM' bil)

Industry CASA — AmBank Group Market Share

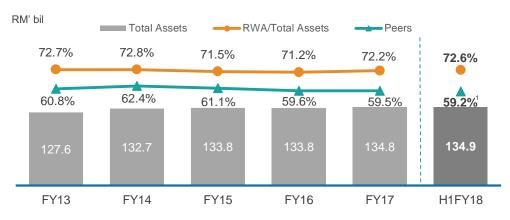


3. Based on BNM data as at 30 Sept 2017

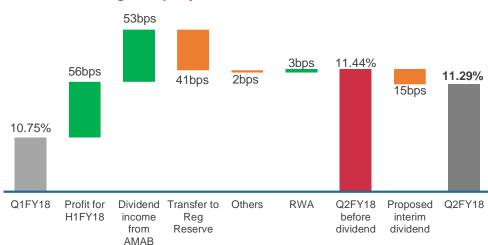
Capital levels adequate

Capital

RWA/Total Assets

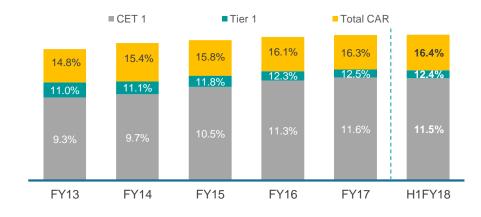


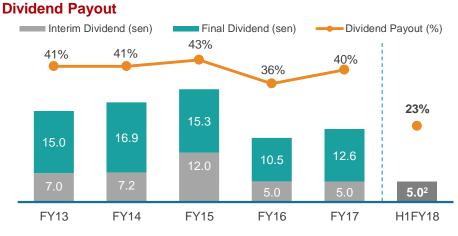
1. Based on an average of our seven peer domestic banks as at 30 June 2017



Financial Holding Company Indicative Ratio

Capital Adequacy Ratios (after dividends)





2. Proposed interim dividend

AmBank Group

Guidance & Expectations for FY2018 / FY2019 (over 2 years)

	ROE	СТІ	DIVIDEND	FHC CET 1
H1FY18 :	8.1%	57.2%	NA	11.3%
FY Guidance :	Circa 10%	≤ 55%	Circa 40% payout	10.5% ± 1%



PROFIT

Accelerating penetration in targeted segments & expanding into key GDP sectors



RETURNS

Balancing growth of quality assets, deposit mix and maximising fees to optimise returns CAPITAL
 Focusing on optimisation and improving risk adjusted returns



PEOPLE

Provide employees with an environment to work effectively in a fair and respectful workplace

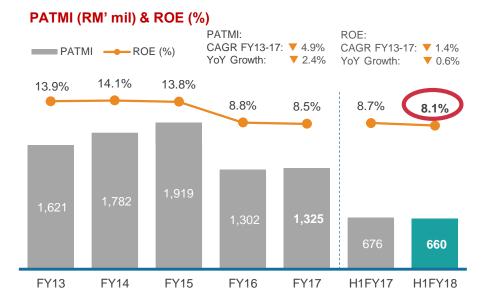


DIGITAL Digital transformation to enhance customer experience , distribution and productivity 6

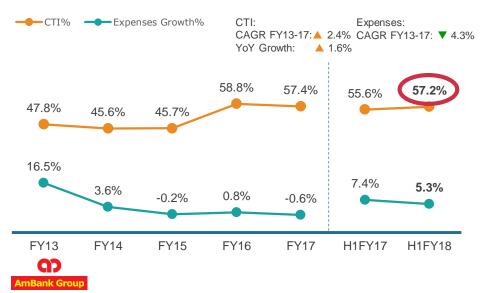
COMPLIANCE

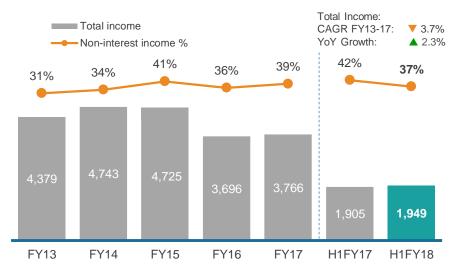
Continue to invest in our compliance culture & infrastructure for business and regulatory requirements

Group Performance

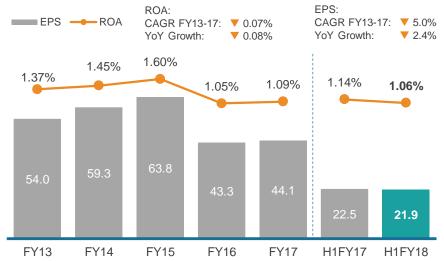


Cost to Income Ratio and Expenses Growth (%)

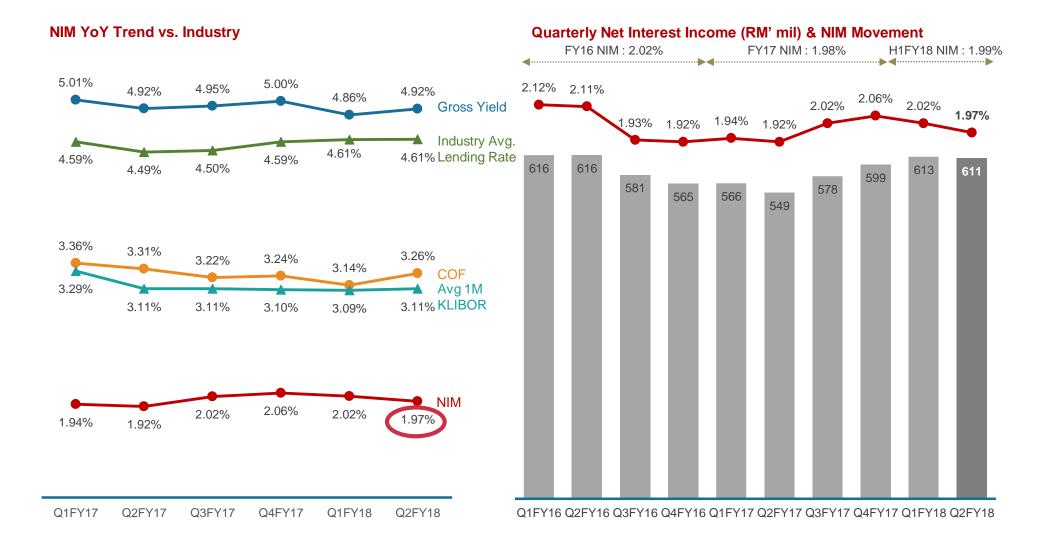




ROA (%) and EPS (Basic)

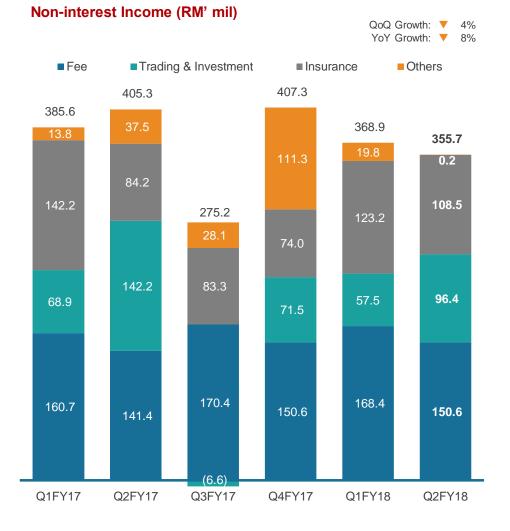


Total Income (RM' mil) and Non-interest Income (%)

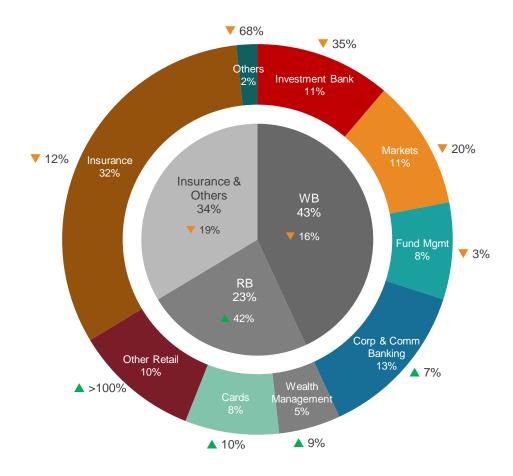


NIM

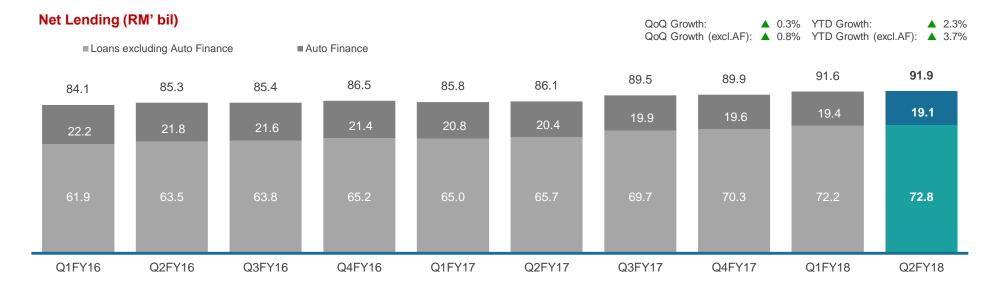
Non-interest income mix



Non-interest Income by Lines of Business (YoY)

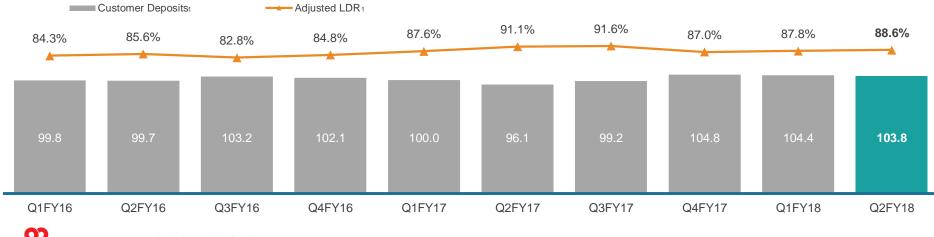


Quarterly loans and deposit trends



Customer Deposits (RM' bil) and LDR (%)

QoQ Growth: 🔻 0.6% YTD Growth: 🔻 1.0%



AmBank Group

1. Includes stable funding sources

Impaired Loans – Key Segments

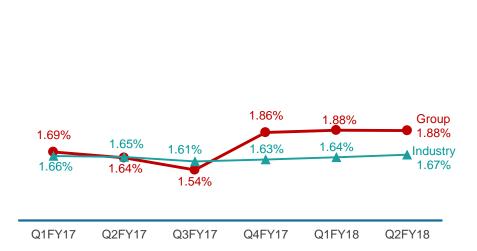
■FY16 ■FY17 ■H1FY18



Impaired Loans by Sectors and YTD Movement

Sector	Sep-17 RM' mil	YTD Growth	Composition
Real Estate	609	▼ 13.9%	34.9%
Residential Properties	321	▲ 1.4%	18.4%
Transport Vehicles	216	▲ 6.5%	12.4%
Mining and quarrying	137	▼ 10.9%	7.9%
Manufacturing	161	▲ 69.3%	9.2%
Construction	14	▼ 12.8%	0.8%
Others	287	▲ 45.0%	16.5%
Total	1,745	▲ 3.3%	100.0%

Gross Impaired Loans (RM' mil)



Loan Loss Coverage¹

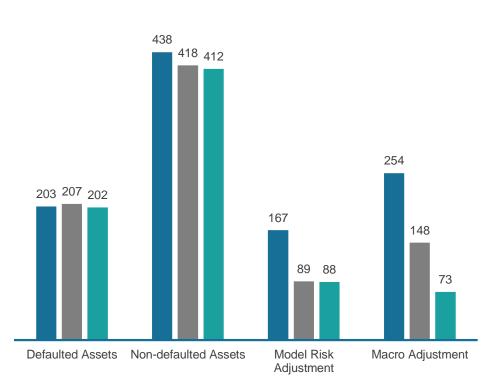


1. Includes regulatory reserve

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Collective Allowance Balance (RM' mil)

■FY16 ■FY17 ■H1FY18

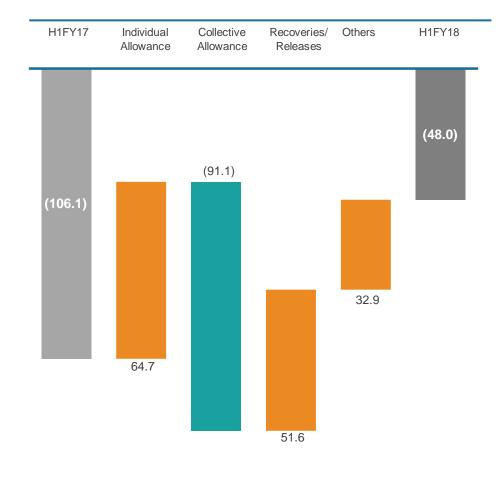


H1FY18 Total: RM 775 mil

FY17 Total: RM 862 mil

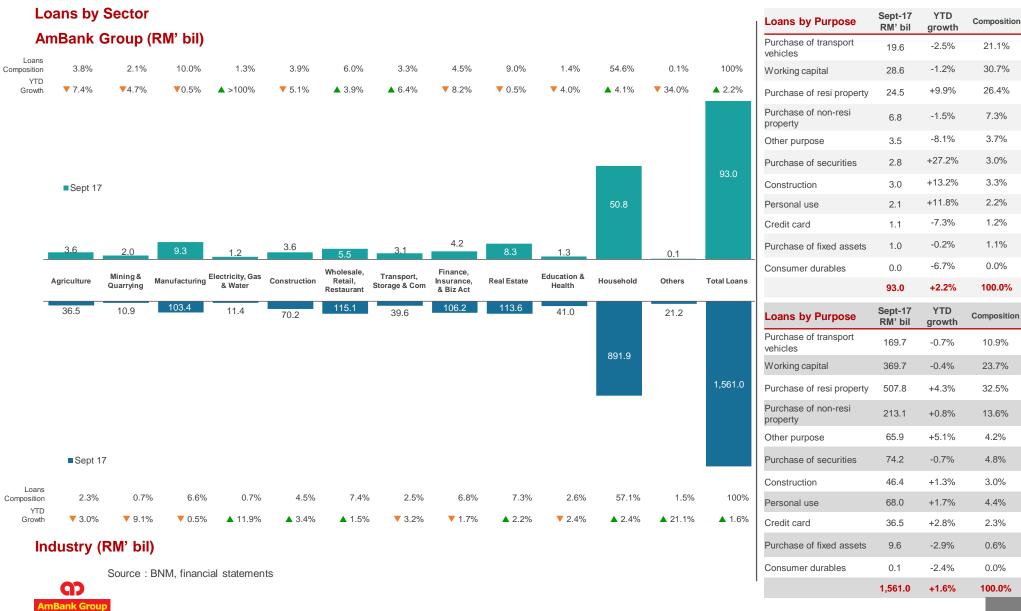
FY16 Total: RM 1,062 mil

Allowances (RM' mil)



Positive P&L impact in H1FY18 Negative P&L impact in H1FY18

Loans by sector & by purpose vs. industry



H1FY18 Results - Investor Presentation

Loans

Diversified and consistent funding structure, conservative liquidity management

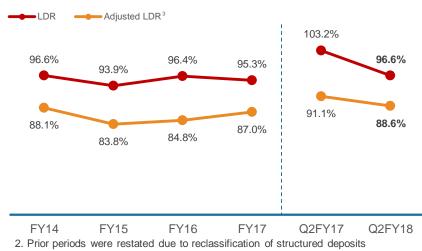
- Sufficient holding of liquid assets with LCRs in excess of 100%.
- Healthy customer deposit composition which is higher vis-á-vis peers critical in helping the bank better manage its cost of funds.
- Deferment in the implementation of net stable funding ratio will alleviate the pressure on NIM.

Funding Composition vs. Peers

	FY13	FY15	FY16	FY17	H1FY18	Peers ¹
Equity & debt capital	14%	15%	16%	16%	16%	16%
Customer deposits	75%	74%	73%	74%	74%	72%
Term funding & loans with recourse >1year	7%	8%	9%	6%	5%]	59/
Term funding & loans with recourse <1year	1%	1%	1%	3%	2%	5%
Deposits from banks & FIs	3%	2%	1%	1%	3%	7%

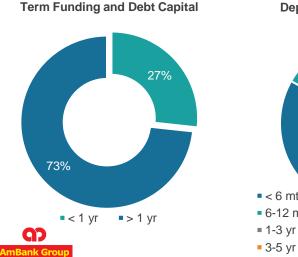
1. Based on an average of our seven peer domestic banks as at 30 June 2017

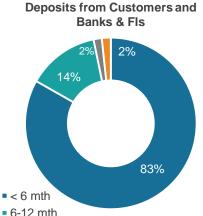
Loan-to-deposit Ratio²



3. Includes stable funding sources

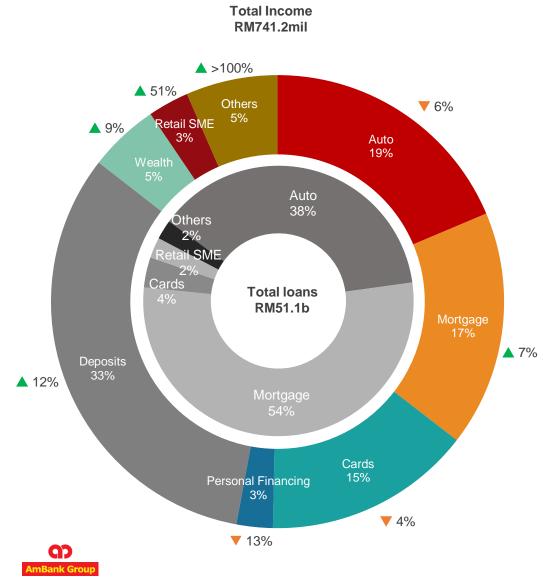
Funding Maturity Profiles





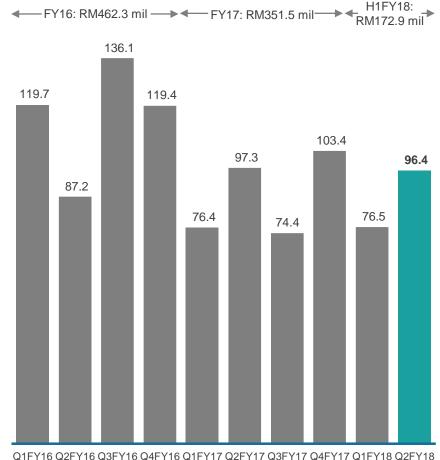
Divisional Performance and Economic & Banking Data

Total Income (YoY Movement) and Loans by Line of Business

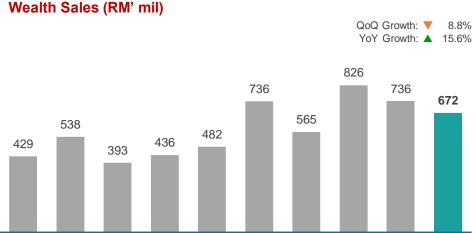


QoQ PAT (RM' mil)

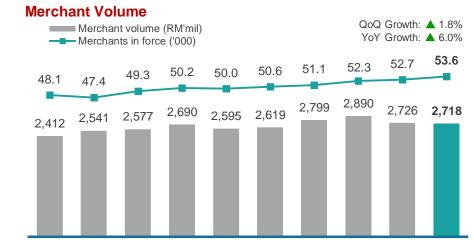
QoQ Growth: YoY Growth: 0.4%



Retail Banking

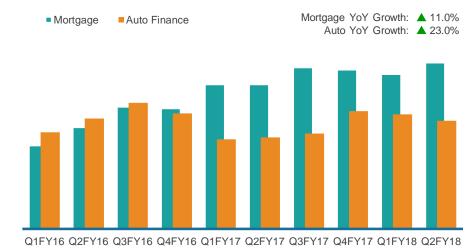


Q1FY16 Q2FY16 Q3FY16 Q4FY16 Q1FY17 Q2FY17 Q3FY17 Q4FY17 Q1FY18 Q2FY18

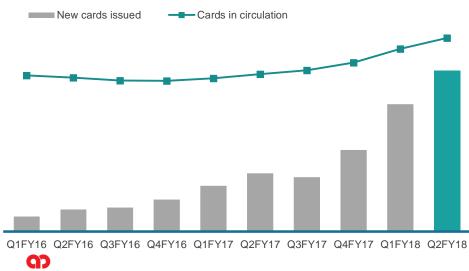


Q1FY16 Q2FY16 Q3FY16 Q4FY16 Q1FY17 Q2FY17 Q3FY17 Q4FY17 Q1FY18 Q2FY18

Mortgage and Auto Finance Disbursement QoQ (RM' bil)



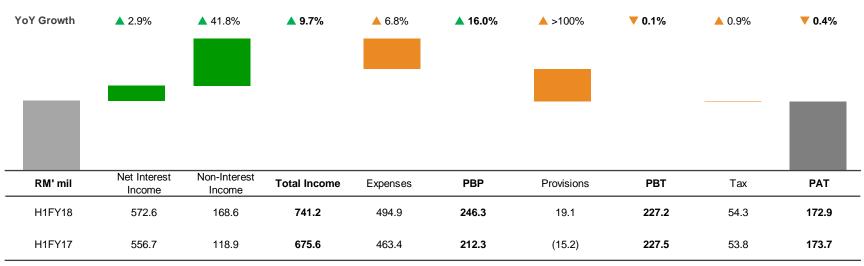
Credit Cards



H1FY18 Results - Investor Presentation

AmBank Group

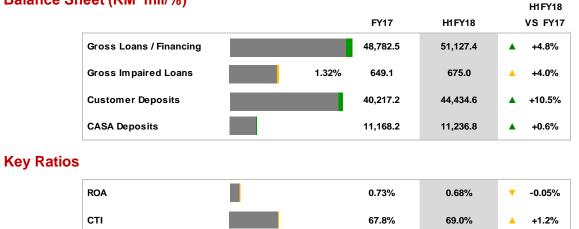
Retail Banking



Income Statement (RM' mil)

H1FY18 PAT H1FY17 PAT Positive growth in H1FY18 Contraction in H1FY18

Balance Sheet (RM' mil/%)

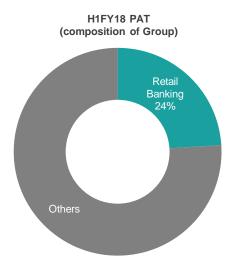


76.6%

75.4%

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-1.2%



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AmBank Group

H1FY18 Results - Investor Presentation

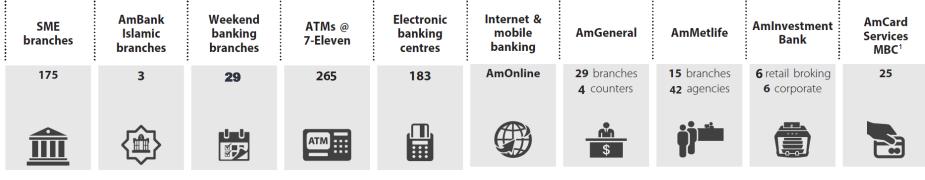
Allowance Coverage

Retail

Distribution Channels

			Branches	ATM	Regional Offices
🙀 🙍 Perlis		Perlis	1	3	
Kedah 🚥 Kelantan	4.2	Kedah	6	24	1
Perak [©] Kelantan Pulau Pinang Perak [©] Antonio Kelantan Perak [©] Terengganu	Sabah	Pulau Pinang	14	51	1
	Labuan	Perak	18	45	1
		Selangor	38	220	2
Pahang		Kuala Lumpur	23	105	3
Selangor		Putrajaya	1	3	
Kuala Lumpur Putrajaya Negeri Sembilan	Sarawak	Negeri Sembilan	7	38	
		Melaka	6	34	1
Melaka		Johor	21	82	1
Johor 🚥		Pahang	9	29	1
		Terengganu	4	16	
Population Density		Kelantan	2	16	
< 100 persons per km ²	1,001-1,500 persons per km ²	Sabah	9	40	1
101-500 persons per km ²	> 1,501 persons per km ²	Labuan	1	3	
501-1,000 persons per km ²		Sarawak	15	57	1
			175	766	13

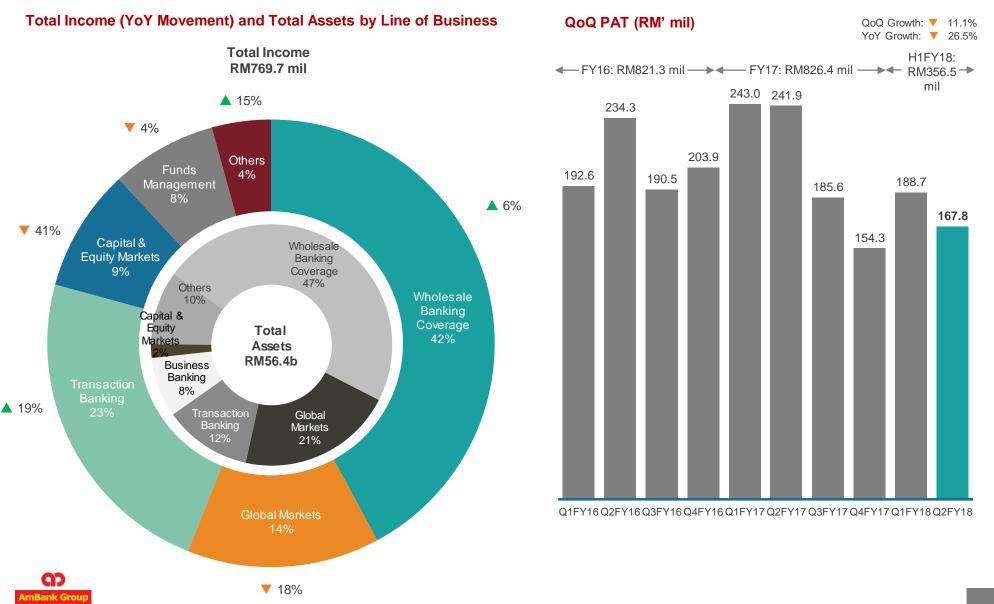
Other Customer Touch Points





1. MBC – Merchant Business Centres

Wholesale Banking (including Business Banking)



H1FY18 Results - Investor Presentation

Wholesale Banking (including Business Banking)

League Table

	Market Share ¹ As At 30 September 2017 (%)	Rank ²
DCM (Overall MYR Bonds)	16.4%	3 🔻
Islamic Sukuk	15.5%	3 ►
Unit Trust	7.5%	5 ►
Stockbroking	5.0%	6 🔺

1. Calendar Year data

2. Comparing rank movement with 30 June 2017



Unit Trust – AUM (RM' bil)

Market Share of Value Traded on Bursa (KLSE)



QoQ Loan Disbursement and Repayment (RM'bil)



Wholesale Banking (including Business Banking)

Income Statement (RM' mil) ▲ 10.2% **9.7% V** 26.9% YoY Growth **7**2.9% ▲ >100% ▲ 8.4% **15.8%** ▼ 28.4% **7** 26.5% Net Interest Non-Interest RM' mil **Total Income** Expenses PBP Provisions PBT Tax PAT Income Income H1FY18 457.3 312.4 769.7 298.1 471.6 9.5 462.1 105.6 356.5 H1FY17 422.1 371.0 793.1 270.6 522.5 (109.9)632.4 147.5 484.9 H1FY18 PAT H1FY17 PAT Positive growth in H1FY18 Contraction in H1FY18 H1FY18 PAT **Balance Sheet (RM' mil/%)** H1FY18 (composition of Group) **FY17** H1FY18 **VS FY17** Gross Loans / Financing 42,259.2 41,924.8 ▼ -0.8% Gross Impaired Loans 2.55% 1,040.2 1,069.8 +2.8% **Customer Deposits** 54,104.7 49,461.7 ▼ -8.6% Wholesale Banking & Business **CASA Deposits** 8,804.3 8,293.1 -5.8% Others Banking **Key Ratios** ROA 1.55% 1.20% -0.4%

32.8%

37.4%

46,500.2

38.7%

39.1%

46,742.9

+5.9% +1.7%

+0.5%

H1FY18 Results - Investor Presentation

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AmBank Group

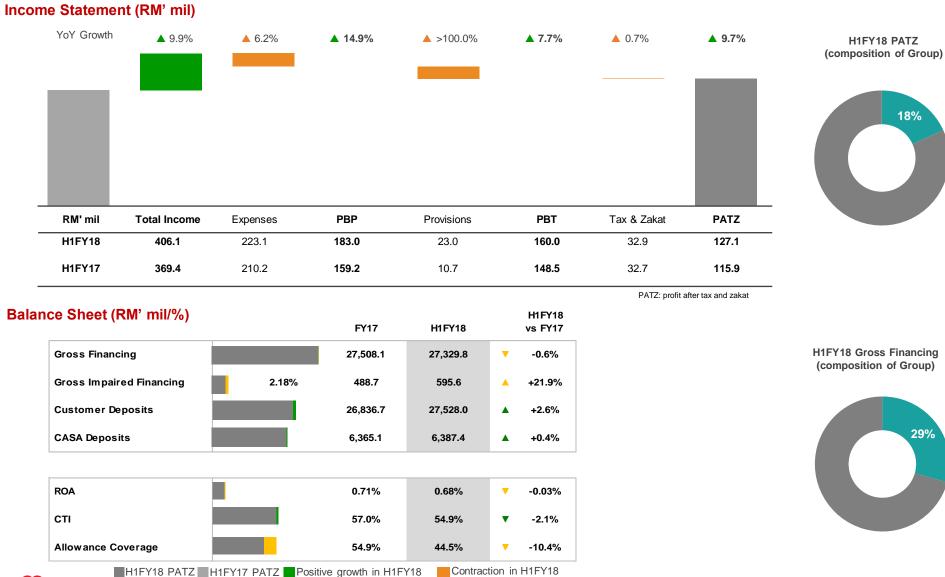
СТІ

Allowance Coverage

Ave Assets Management

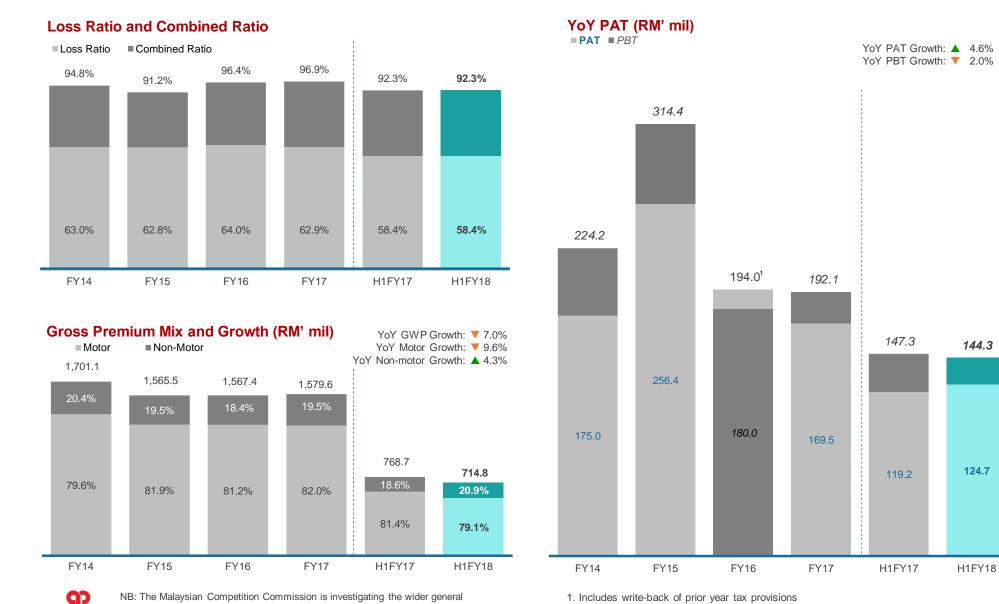
Wholesale

Islamic Banking



AmBank Group

Islamic



1. Includes write-back of prior year tax provisions

H1FY18 Results - Investor Presentation

AmBank Group

insurance industry in connection with agreements implemented by PIAM (the General

Insurance Association of Malaysia) in relation to the automobile repair industry.

Insurance and Group Funding & Others



Income Statement – Insurance (General, Life & Takaful) (RM'mil)

H1FY18 138.0 148.1 (10.1) (76.2) 66.1 (19.8) 85.9 61.9 24.0 H1FY17 108.0 155.8 (47.8) 18.5 (66.3) (12.4) 59.0 (112.9) (53.9)

H1FY18 PAT H1FY17 PAT Positive growth in H1FY18 Contraction in H1FY18

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Funding diversity underpinned by									
LDR ¹ of 88.6%		CASA: RM19.4 billion			Fixed deposits: RM74.2 billion				
Supplemented by term funding & debt capital									
 AMMB Holdings Berhad RM2b Medium Term Notes Programme (Senior and/or Subordinated) RM10b Basel III-Compliant Tier 2 Subordinated Notes Programme 	Secu 2. RM50 Capit 3. RM21 4. RM41 5. RM71	AmBank (M) Berhad OOM Innovative Tier-1 Capital arities Programme OOM Non-innovative Tier 1 tal Securities Programme b Medium Term Notes b Tier-2 Subordinated Notes b Senior Notes ² 2b Euro Medium Term Notes	1. 2. 3.	RM2b Subo Musharakah RM3b Senic Programme RM3b Basel Subordinate	l III-compliant ed Sukuk Murabahah e via Tawarruq	AmBank (M) Berhad & AmBank Islamic Berhad Loans with Recourse Recourse obligations on loans sold to Cagamas - maturing in 2017, 2018 and 2022 Islamic financing sold to Cagamas – maturing in 2018			

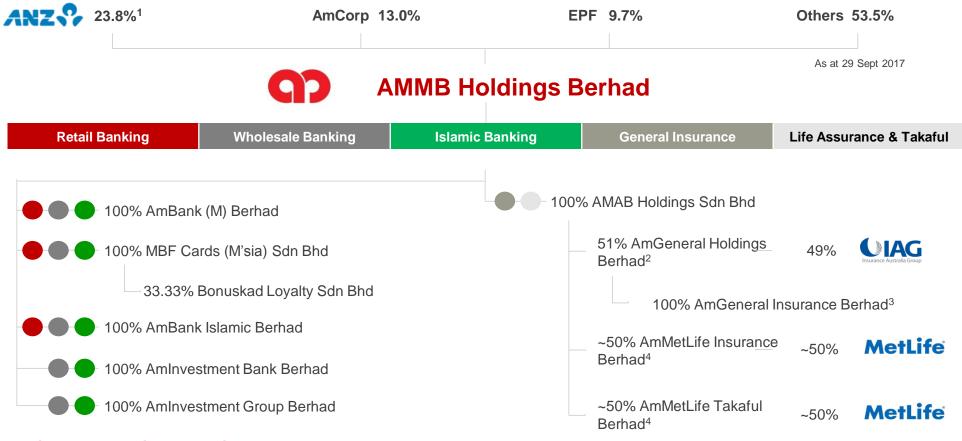
Funding characteristics

- Improve funding stability, maturity gap and liquidity ratios
- Reduce dependence on short-dated deposits to fund long-dated fixed rate loan assets which incur liquidity risk and interest rate risk
- Diversifies investor base
- No obligation for buy back since we are not exposed to withdrawal risks and the notes are traded in the open market
- Enable depositors to invest in long and medium dated papers



1. Includes stable funding sources from additional Tier 1 and Tier 2 capital which do not meet all qualifying criteria for full recognition of capital instruments under Basel III 2. 1st senior notes issuance by a financial institution in Malaysia

Shareholding structure



Foreign shareholding excluding ANZ

FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	H1FY18
26%	29%	31%	29%	26%	26%	25%

1.ANZ: ANZ Funds Pty Ltd,a wholly owned subsidiary of Australia and New Zealand Banking Group Limited 2.Formerly known as AmG Insurance Berhad

3. Formerly know as Kurnia Insurans (Malaysia) Berhad

4.MetLife owns 50% plus one share in AmMetLife Insurance Berhad, with the remaining shares held by AmBank Group, and AmBank Group owns 50% plus one share in AmMetLife Takaful Berhad, with the remaining shares owned by MetLife



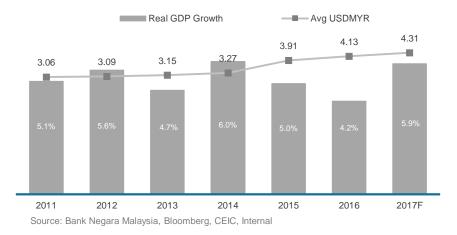
Credit ratings, target price and recommendations



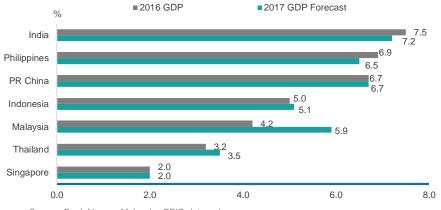
H1FY18 Results - Investor Presentation

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Malaysia's GDP Growth

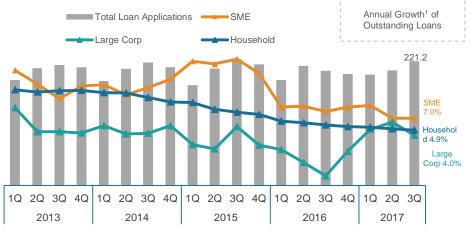


Global GDP Growth Forecast (RM'bil)



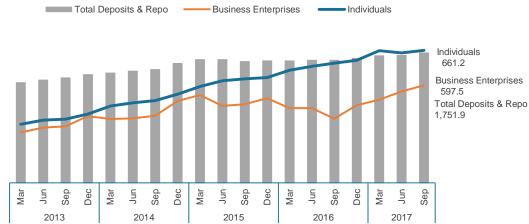
Source: Bank Negara Malaysia, CEIC, Internal

Total Loan Applications (RM'bil) and Industry Loan Growth



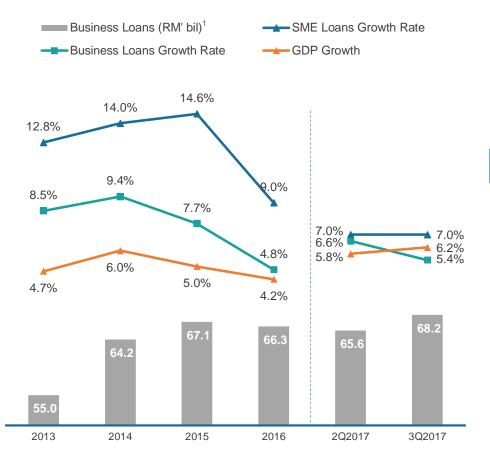
1. Annual growth is for end-period Source: Bank Negara Malaysia

Industry Deposits Growth (RM'bil)



Source: Bank Negara Malaysia

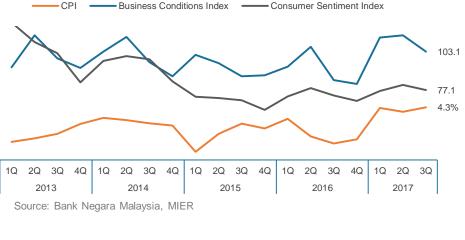
System SME loans Growth Outpaced GDP Growth



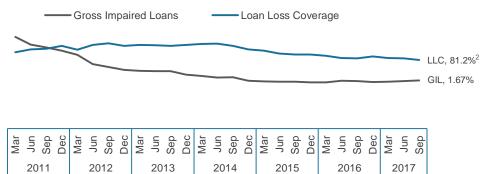
1. Monthly average of loan disbursements to businesses, including SMEs Source : Bank Negara Malaysia



Business and Consumer Confidence Recovering

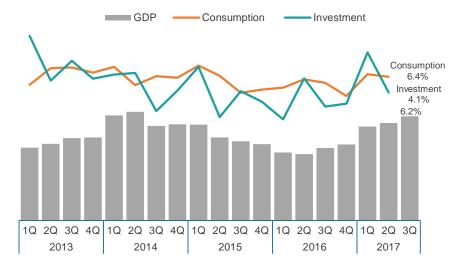


Industry Asset Quality

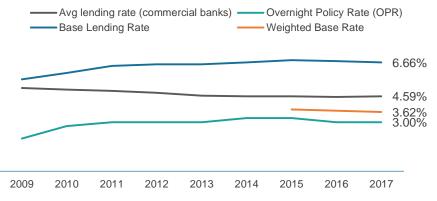


2. Excludes regulatory reserve Source: Bank Negara Malaysia

GDP, Consumption and Investment Growth



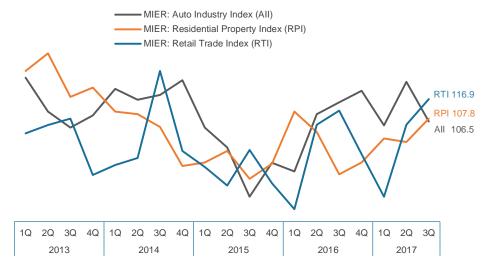
Key Interest Rates



1. Effective 2 January 2015, the Base Rate replaced the Base Lending Rate as the main reference rate for new retail floating rate loans

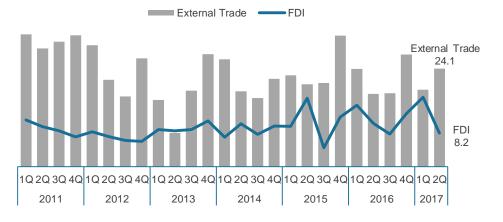


Consumer Indices



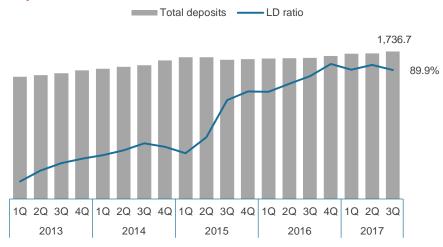
FDI Flow and Trade Balance

RM' bil



Banking system data

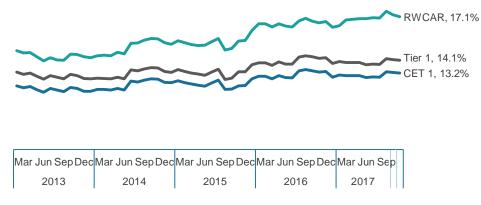
Deposits Growth



Loans Growth



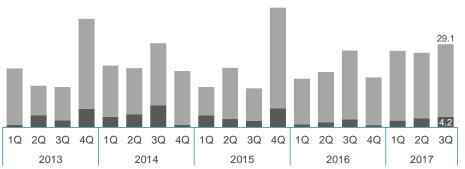
Capital Ratios



Capital Activities

RM'bil New issues of equity

New issues of debt



Beginning January 2013, capital components are reported based on Basel III Capital Adequacy Framework



Glossary/Disclaimer of warranty and limitation of liability

Reported Performance

Reported performance refers to the financial performance as reported in the audited financial statements and disclosed to the market

One Offs

One offs comprise those impacts on financial performance that arise from changes to :

- accounting and provisioning policies (eg 5 and 7 year rules)
- differences between economic and accounting hedges
- prior period catch ups (eg backdated salary costs)
- · strategic investments and divestments (eg ANZ partnership), and
- · tax and regulatory regimes (eg deferred tax asset write off due to reduction in corporate tax rates)

Underlying Performance

Underlying performance refers to the financial performance adjusted for one off impacts as above

Business Divisions

Business divisions

- · comprise AmBank Group's core operating businesses that generate profits from direct customer transactions and interactions
- · have relatively more stable income streams, incur the bulk of the costs and typically have a lower risk profile
- · in most instances have market shares and growth metrics that can be measured and benchmarked externally

Operating Segments

Operating segments

- · have more volatile and lumpy income streams, with the former a direct function of risk appetite
- include
 - · income and expenses associated with shareholder funds, loan rehabilitation and legacy businesses, plus
 - · costs associated with corporate, shared services and governance functions currently not charged back to the business units

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