



AmBank Group

FY2026 RESULTS

(31 March 2026)

INVESTOR PRESENTATION

28 MAY 2026



GCEO PRESENTATION

Jamie Ling

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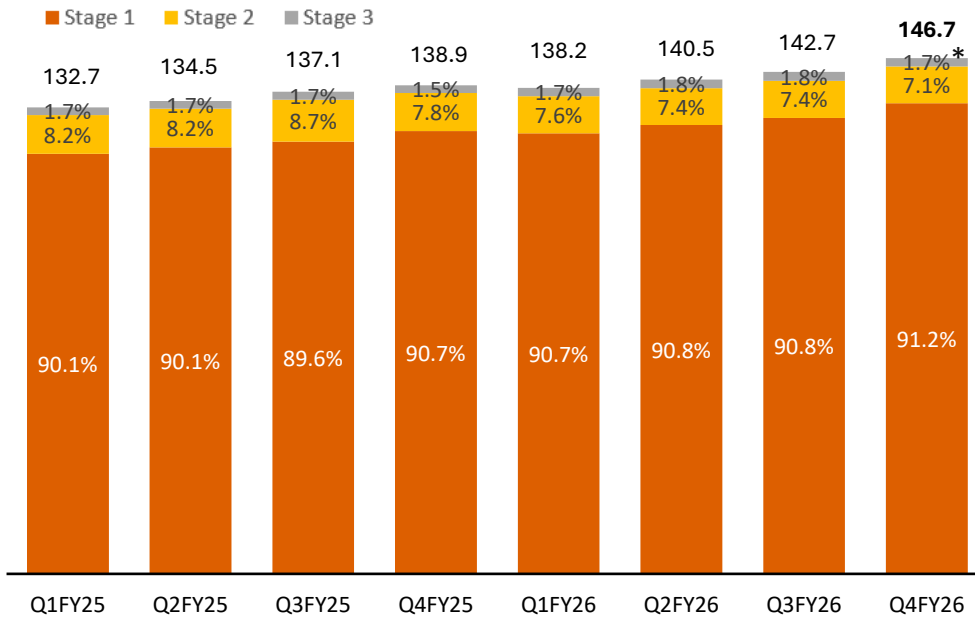
FY26 Financial snapshot

	FY26 Financials	Variance	Record PATMI of RM2.1 bil, 16% increase in dividend
Profitability (RM' mil)	Income	5,158 FY25: 4,929 ▲ 5%	<ul style="list-style-type: none"> NII grew 4% led by loan growth and NIM expansion to 1.98% (FY25: 1.94%) NoII grew 5% driven by higher trading gains from securities and GWM income, offset in part by lower fee income from IB and BB
	Expenses	(2,304) FY25: (2,198) ▲ 5%	<ul style="list-style-type: none"> Mainly due to salary increases and higher performance-based rewards, CTI at 44.7% (FY25: 44.6%)
	PBP	2,855 FY25: 2,731 ▲ 5%	<ul style="list-style-type: none"> Neutral JAWS
	Impairment	(134) FY25: (144) ▼ (7%)	<ul style="list-style-type: none"> Higher ECL writeback from WB and recovery from the debt sale in Q3FY26, partially offset by higher ECL charge and overlay provision for BB
	PBT	2,721 FY25: 2,587 ▲ 5%	<ul style="list-style-type: none"> PBT improvement driven by revenue growth and lower impairment
	PATMI	2,101 FY25: 2,001 ▲ 5%	<ul style="list-style-type: none"> Resilient Q4FY26 PATMI of RM520 mil (Q3FY26: RM530 mil)
	ROE	10.0% FY25: 10.0% ≈	<ul style="list-style-type: none"> Improved ROA of 1.05% (FY25: 1.02%)
Assets & Liabilities (RM' bil)	Gross Loans	146.7 FY25: 138.9 ▲ 6%	<ul style="list-style-type: none"> Strong loans growth from WB (+12% YoY) and BB (+11% YoY), RB flat
	Customer Deposits	147.0 FY25: 141.5 ▲ 4%	<ul style="list-style-type: none"> Fixed Deposits up 5% YoY; CASA mix at 35.4% (FY25: 36.0%)
Capital	CET1 ¹	14.82% FY25: 14.82% ≈	<ul style="list-style-type: none"> TCR¹ at 17.23% (FY25: 17.49%) Consistent quarterly profit formation and RWA management
	Dividend per share	35.0 sen FY25: 30.2 sen ▲ 4.8 sen	<ul style="list-style-type: none"> 16% YoY increase, dividend payout ratio of 55% (FY25: 50%)

1. Post dividend

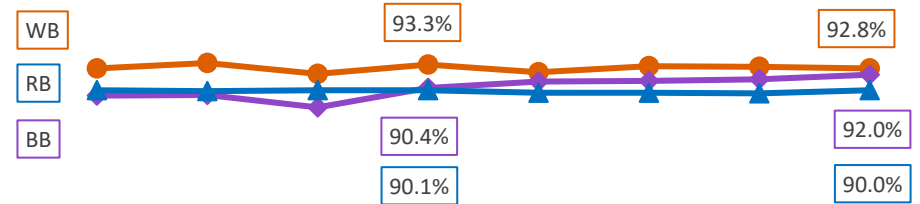
Portfolio quality

Loans by ECL Stages (RM' bil)

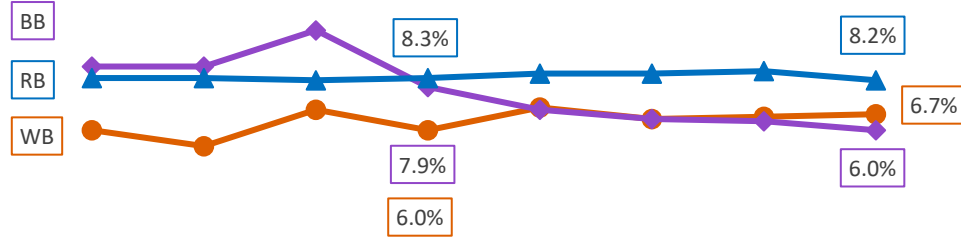


Breakdown by Business Segments (%)

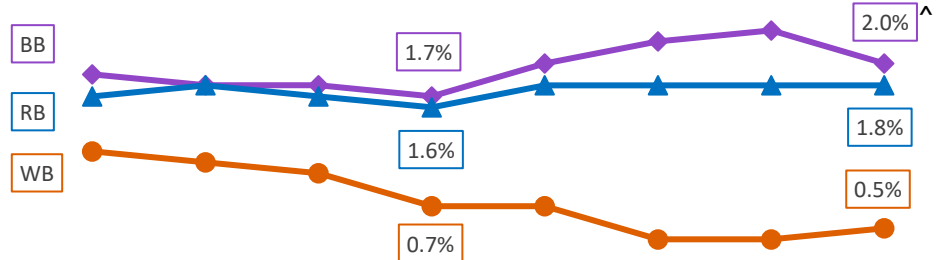
Stage 1



Stage 2



Stage 3



^ Q4FY26 BB GIL ratio at 1.8% after offsetting RM119m in CGC Escrow balances

Gross Loans (RM'bil)	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26	Q4FY26
Stage 1	119.5	121.3	122.9	125.9	125.3	127.6	129.7	133.8
Stage 2	10.9	11.0	11.9	10.9	10.5	10.4	10.5	10.4
Stage 3	2.3	2.2	2.3	2.1	2.4	2.5	2.5	2.5**
Total	132.7	134.5	137.1	138.9	138.2	140.5	142.7	146.7

* Q4FY26 GIL at 1.59% after offsetting RM119m in CGC Escrow balances

** Q4FY26 S3 loans reduced to RM2.3 bil after offsetting RM119m in CGC Escrow balances

Outlook for CY2026

Malaysia



GDP Growth

4.0% to 4.5%



Inflation

1.8% to 2.3%



Unemployment Rate

3.0%



USD/MYR Outlook

RM4.00 to RM4.10

Banking Sector



Loans Growth

4.0% to 5.0%



Asset Quality

Stable



OPR

2.75%



Liquidity & Capital Positions

Resilient

CY = Calendar Year



GCFO PRESENTATION Phuah Shok Cheng

7-20 Financial Overview



Q4FY26 Income resilient, PATMI RM520m, DPS of 22.5 sen declared

1

Q4FY26 Results (QoQ)

- Income of RM1,296mil (Q3FY26: RM1,280mil), up 1% QoQ
 - NII of RM937mil (Q3FY26: RM942mil); 1bps NIM improvement to 1.97% (Q3FY26: 1.96%)
 - Noll grew 6% to RM359mil (Q3FY26: RM338mil) mainly due to higher IB & Corporate Banking fee income and GTM trading gains, partly offset by lower insurance income and BB fee income
- Expenses up 2% to RM591mil (Q3FY26: RM581mil) mainly from higher personnel expenses, marketing expenses and professional fee, CTI at 45.6% (Q3FY26: 45.4%)
- PBP up 1% QoQ to RM705mil (Q3FY26: RM699mil)
- Net Impairment charge of RM24mil (Q3FY26: RM13mil) mainly due to higher WB overlays and higher ECL in BB partially offset by a RB debt sale last quarter

RM'mil Impairment (charge)/ writeback	Q1FY26	Q2FY26	Q3FY26	Q4FY26	QoQ change
Wholesale Banking	31	167	(7)	(13)	-6
Business Banking	(36)	(142) *	(16)	(37)	-21
Retail Banking	(67)	(47)	8	26	+18
Other Business Segments	1	(2)	2	0	-2
Net impairment charge	(72)	(24)	(13)	(24)	-11

*Includes additional overlay taken in SME portfolio of RM99mil in Q2FY26

- Total overlay reserves carried forward RM307mil
- PATMI stable at RM520mil (Q3FY26: RM530mil)

2

Capital

- Post dividend, CET1 stood at 14.82% and TCR stood at 17.23%
- Q4FY26 final dividend of 22.5 sen per share declared, bringing FY26 total dividend to 35.0 sen per share (55% DPR)

FY26 Performance Summary – Income up 5%, PATMI up 5%, ROE 10.0%

P&L (RM' mil)	Q3FY26	Q4FY26		QoQ Change	FY25	FY26		YoY Change
Total Income	1,280	1,296	▲	1%	4,929	5,158	▲	5%
- NII	942	937	▼	≈	3,570	3,730	▲	4%
- NOII	338	359	▲	6%	1,359	1,429	▲	5%
Expenses	(581)	(591)	▲	2%	(2,198)	(2,304)	▲	5%
PBP	699	705	▲	1%	2,731	2,855	▲	5%
Net Impairment	(13)	(24)	▲	89%	(144)	(134)	▼	(7%)
PBT	686	681	▼	(1%)	2,587	2,721	▲	5%
PATMI	530	520	▼	(2%)	2,001	2,101	▲	5%

Financial Indicators	Q3FY26	Q4FY26		QoQ Change	FY25	FY26		YoY Change
CTI	45.4%	45.6%	▲	0.2%	44.6%	44.7%	▲	0.1%
NIM	1.96%	1.97%	▲	0.01%	1.94%	1.98%	▲	0.04%
ROE (Annualised)	9.9%	9.9%		≈	10.0%	10.0%		≈
ROA (Annualised)	1.06%	1.05%	▼	(0.01%)	1.02%	1.05%	▲	0.03%
Basic EPS (sen)	16.01	15.74	▼	(1.7%)	60.56	63.51	▲	4.9%
Net Assets per Share (RM)	6.40	6.54	▲	2.2%	6.24	6.54	▲	4.8%

FY26 Performance Summary – Good loans growth of 6%, strong capital and liquidity position

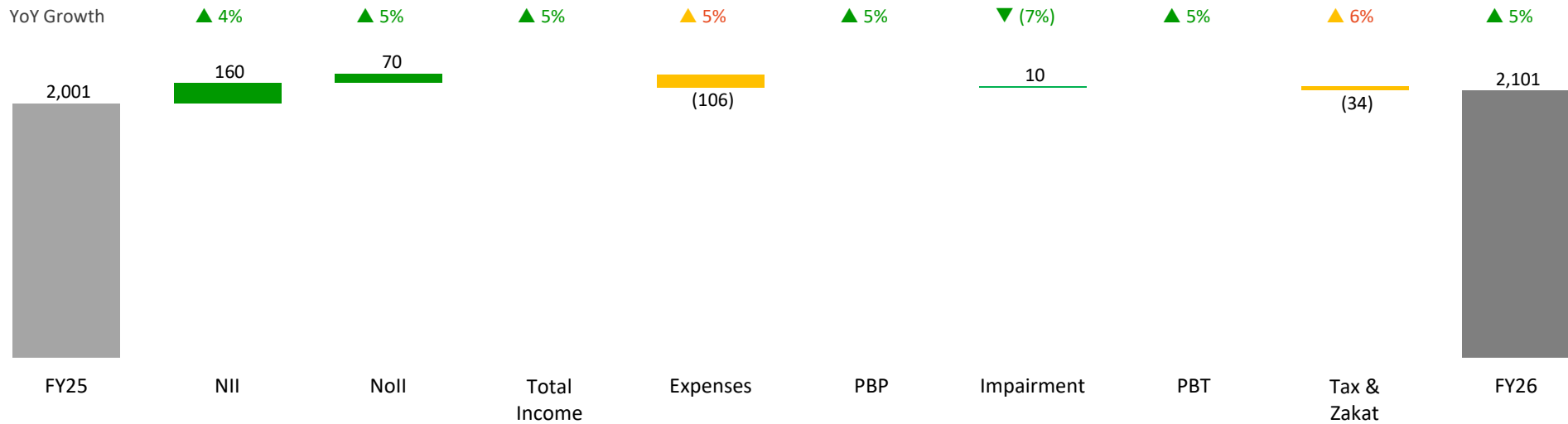
Balance Sheet (RM' bil)	Q3FY26	Q4FY26	QoQ Change	FY25	FY26	YoY Change
Gross Loans	142.7	146.7	▲ 3%	138.9	146.7	▲ 6%
GIL	1.76%	1.59%	▼ (0.17%)	1.54%	1.59%	▲ 0.05%
LLC (include Reg Reserves)	100.3%	100.9%	▲ 0.6%	103.6%	100.9%	▼ (2.7%)
LLC (exclude Reg Reserves)	75.2%	71.6%	▼ (3.6%)	87.0%	71.6%	▼ (15.4%)
Customer Deposits	143.7	147.0	▲ 2%	141.5	147.0	▲ 4%
- Time deposits / Fixed Deposits	95.5	94.9	▼ (1%)	90.5	94.9	▲ 5%
- CASA	48.2	52.1	▲ 8%	51.0	52.1	▲ 2%
CASA Mix	33.6%	35.4%	▲ 1.8%	36.0%	35.4%	▼ (0.6%)
Financial Investments ¹	47.6	47.7	▲ 0.3%	45.3	47.7	▲ 5%

Capital Indicators ²	Q3FY26	Q4FY26	QoQ Change	FY25	FY26	YoY Change
CET1	14.57%	14.82%	▲ 0.25%	14.82%	14.82%	≈
Tier 1	14.57%	14.82%	▲ 0.25%	14.82%	14.82%	≈
Total Capital Ratio	17.17%	17.23%	▲ 0.06%	17.49%	17.23%	▼ (0.26%)

Liquidity Ratios	Q3FY26	Q4FY26	QoQ Change	FY25	FY26	YoY Change
LDR ³	98.6%	98.4%	▼ (0.2%)	98.1%	98.4%	▲ 0.3%
NSFR ⁴	108.8%	109.8%	▲ 1.0%	108.9%	109.8%	▲ 0.9%

1. Financial Investments comprise Fair Value through Profit or Loss (FVTPL), Fair Value through Other Comprehensive Income (FVOCI) and Amortised Cost (AC)
2. Post dividend, under Foundation Internal Ratings-Based (FIRB) approach from 1 August 2024 onwards
3. Loan-to-Deposit (LDR) refers to Gross Loans divided by Customer Deposits + MTIA-I
4. Net Stable Funding Ratio (NSFR) refers to Total Available Stable Funding divided by Required Stable Funding

P&L walk – PATMI +5% YoY on NII growth and GTM trading gains



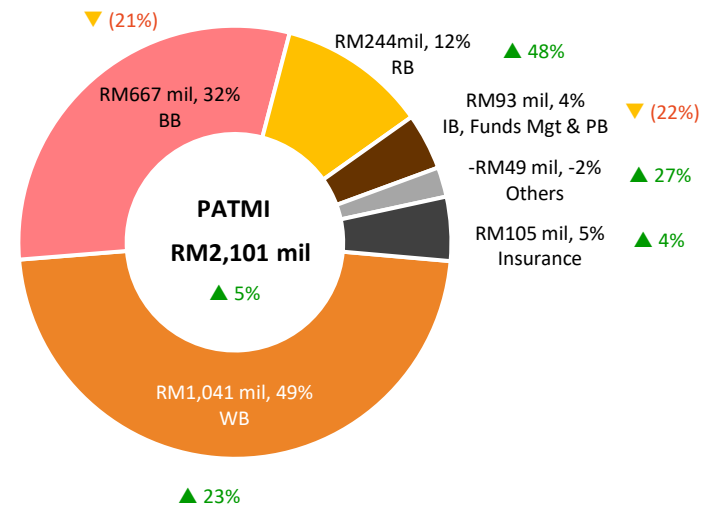
	FY26	FY25
NII	3,730	3,570
Noll	1,429	1,359
Total Income	5,158	4,929
Expenses	(2,304)	(2,198)
PBP	2,855	2,731
Impairment	(134)	(144)
PBT	2,721	2,587
Tax & Zakat	(620)	(586)
FY26	2,101	2,001

- Positive growth in FY26
- Contraction in FY26

	Noll %	CTI	Effective Tax Rate*
FY26	27.7%	44.7%	22.6%
FY25	27.6%	44.6%	22.5%

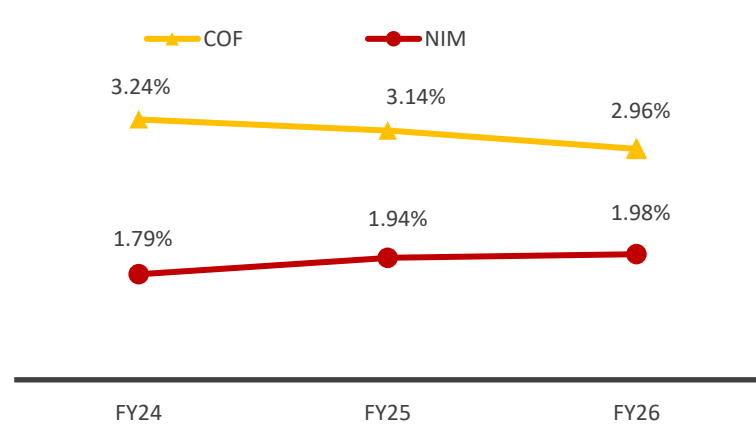
* Excludes zakat

PATMI by Lines of Business (YoY)

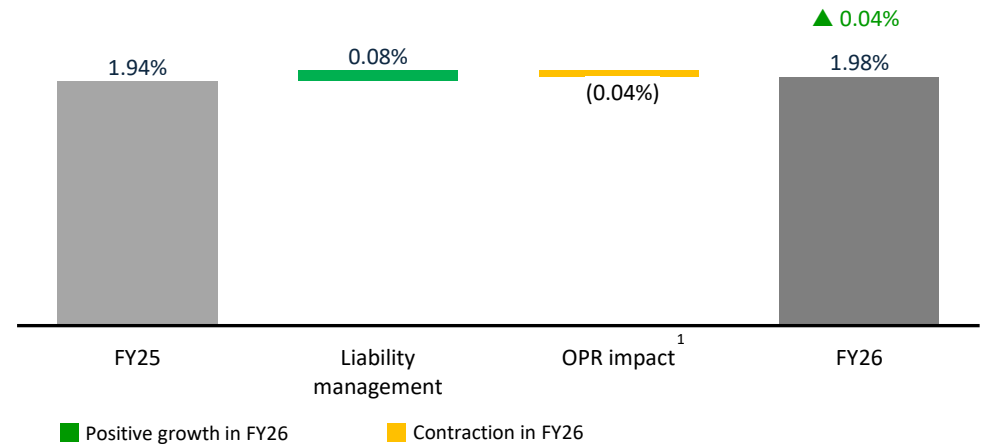


NIM expansion from active liability management

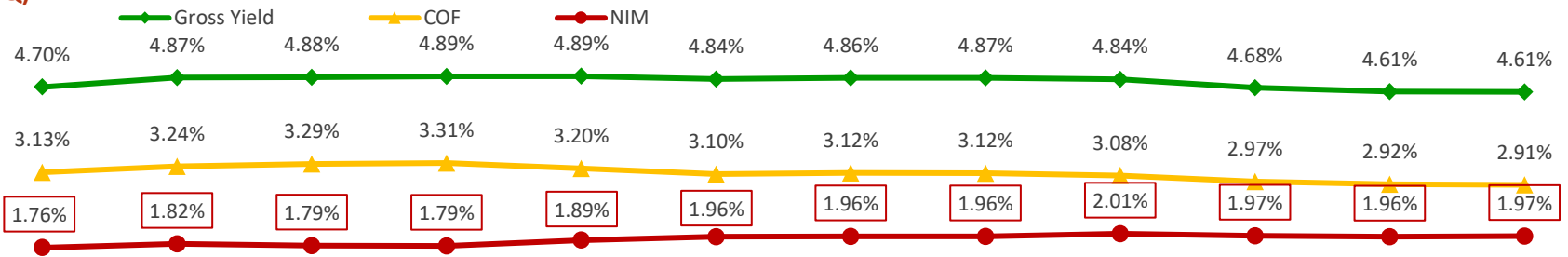
YoY Net Interest Margin (NIM) & Cost of Funds (COF) Trend



NIM Movement (YoY)



NIM Trend (QoQ)



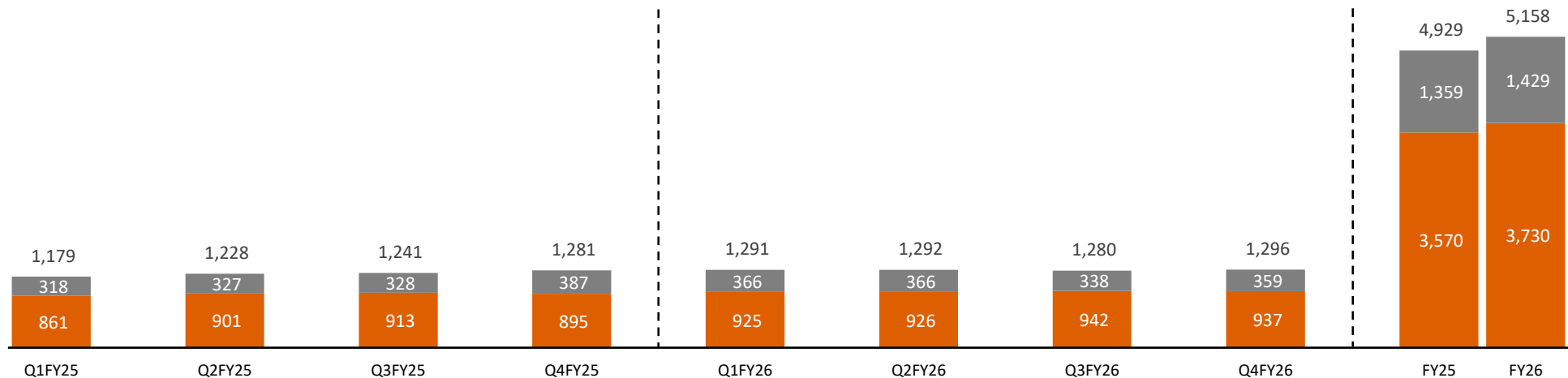
%	Q1FY24 (Jun 2023)	Q2FY24 (Sep 2023)	Q3FY24 (Dec 2023)	Q4FY24 (Mar 2024)	Q1FY25 (Jun 2024)	Q2FY25 (Sep 2024)	Q3FY25 (Dec 2024)	Q4FY25 (Mar 2025)	Q1FY26 (Jun 2025)	Q2FY26 (Sep 2025)	Q3FY26 (Dec 2025)	Q4FY26 (Mar 2026)
Interest spread	1.57	1.63	1.59	1.58	1.69	1.74	1.74	1.75	1.76	1.71	1.69	1.70
OPR	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	2.75 ¹	2.75	2.75

1. BNM reduced the OPR by 25bps from 3.00% to 2.75% on 9th July 2025

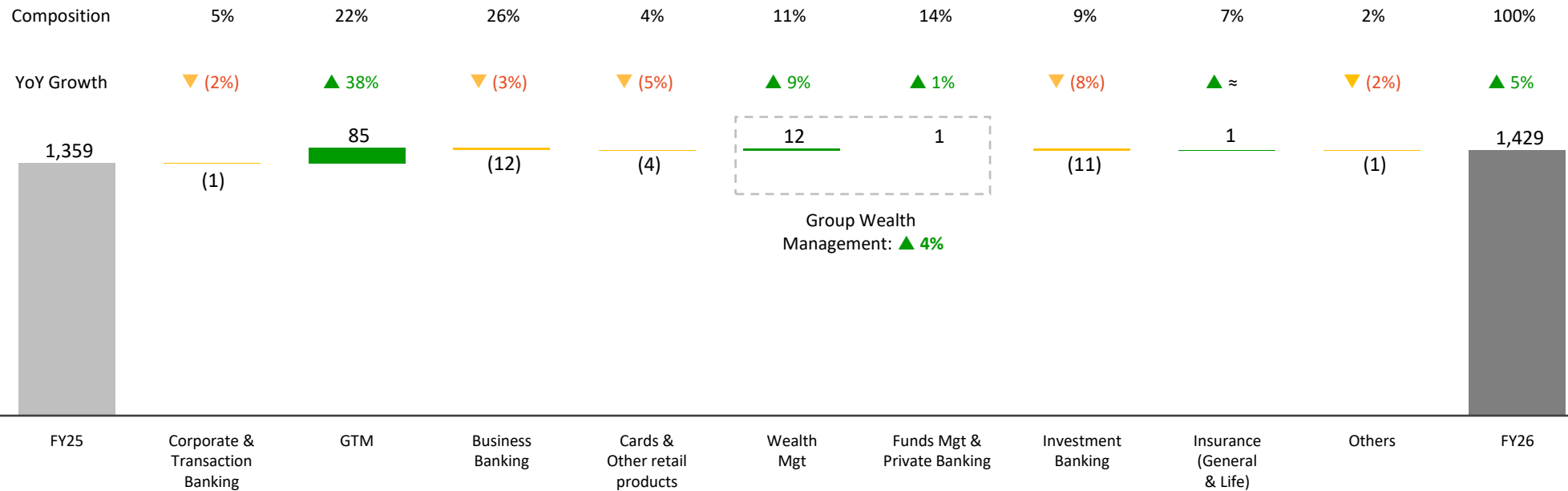
Income grew 5% on the back of NII and Noll growth; WB +21% mainly from GTM trading gains

Business Segments (RM' mil)	Q3FY26	Q4FY26	QoQ Change		FY25	FY26	YoY Change	
Wholesale Banking	356	379	▲	6%	1,295	1,564	▲	21%
Business Banking	433	437	▲	1%	1,779	1,738	▼	(2%)
Retail Banking	384	363	▼	(6%)	1,419	1,438	▲	1%
Investment Banking, Funds Mgt & Private Banking	90	111	▲	23%	389	370	▼	(5%)
Others	(13)	(9)	▲	33%	(55)	(53)	▲	4%
Banking Income	1,251	1,281	▲	2%	4,828	5,057	▲	5%
Insurance	28	15	▼	(46%)	101	102	▲	≈
Total Income	1,280	1,296	▲	1%	4,929	5,158	▲	5%

■ Net Interest Income ■ Non-Interest Income



Higher GTM trading gains and GWM income



■ Positive growth in FY26 ■ Contraction in FY26

	Corporate & Transaction Banking	GTM	Business Banking	Card & Other retail products	Wealth Mgt	Funds Mgt & Private Banking	Investment Banking ²	Insurance (General & Life)	Others	Noll³
FY26	77	310 ¹	378	61	151	201	123	102	25	1,429
FY25	78	225	390	65	139	200	135	101	26	1,359

WB: ▲ 27%

RB: ▲ 4%

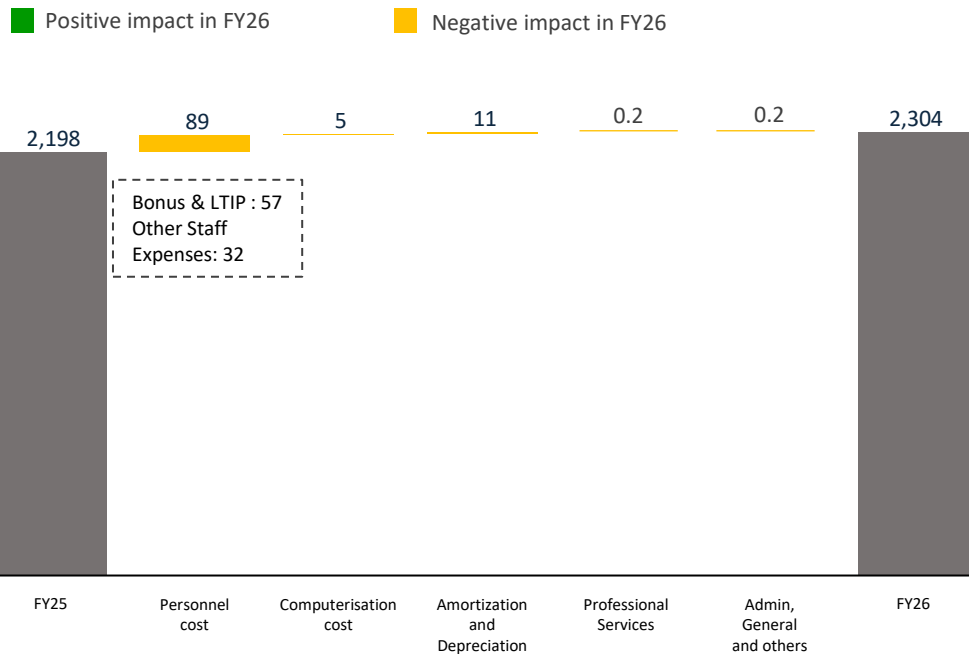
IB, Funds Mgt & Private Banking: ▼ (3%)

1. FY26 GTM RM310 mil; Sales RM59 mil; Trading/Liability Management: RM251 mil
2. Investment Banking includes Stockbroking, Debt Markets, Corporate Finance and Equity Capital Markets
3. Client Noll: 74% (FY25: 78%); Trading Noll: 18% (FY25: 13%); Other Noll: 8% (FY25: 9%)
- Other Noll comprises Insurance and Others (Operating Segments)

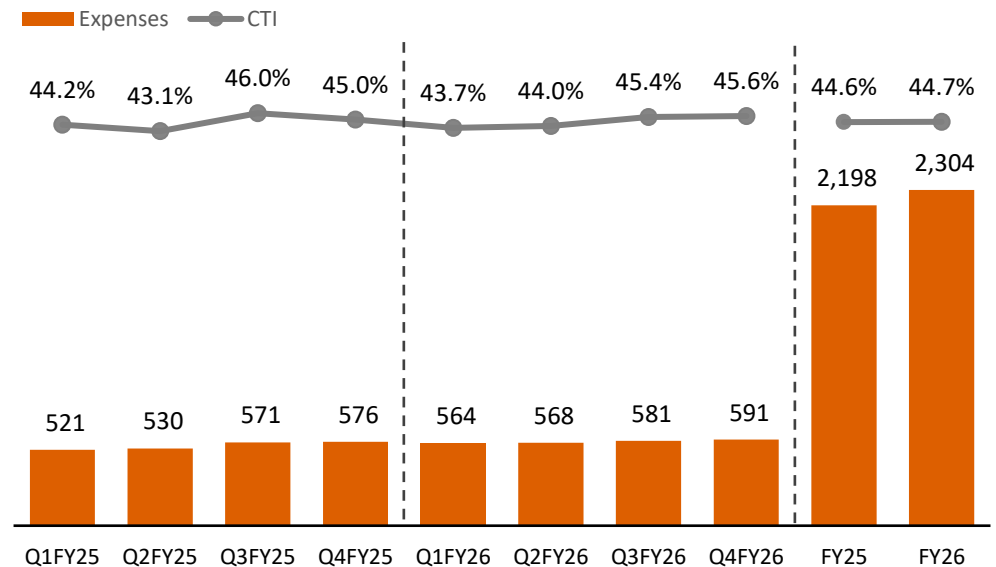
CTI broadly unchanged YoY

Business Segments (RM' mil)	Q3FY26	Q4FY26	QoQ Change	FY25	FY26	YoY Change
Wholesale Banking	98	102	▲ 5%	362	388	▲ 7%
Business Banking	159	162	▲ 2%	566	629	▲ 11%
Retail Banking	253	265	▲ 5%	981	1,037	▲ 6%
Investment Banking, Funds Mgt & Private Banking	67	61	▼ (8%)	249	252	▲ 1%
Others	5	1	▼ (81%)	40	(2)	▼ (>100%)
Total Expenses	581	591	▲ 2%	2,198	2,304	▲ 5%

Expense Walk (YoY Movement) (RM'mil)

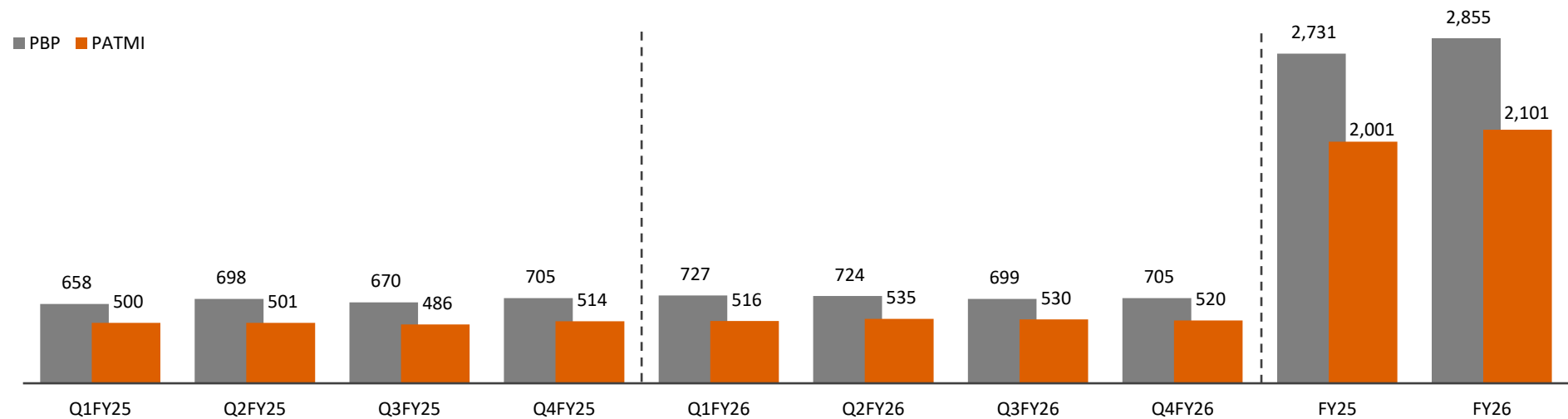


Expense (RM'mil) and CTI Trend (%)



Consistent quarterly PBP and PATMI formation

Business Segments (RM' mil)	Q3FY26	Q4FY26	QoQ Change	FY25	FY26	YoY Change
Wholesale Banking	258	277	▲ 7%	933	1,176	▲ 26%
Business Banking	275	275	▲ ≈	1,212	1,109	▼ (9%)
Retail Banking	131	98	▼ (25%)	439	401	▼ (9%)
Investment Banking, Funds Mgt & Private Banking	24	50	▲ >100%	140	118	▼ (16%)
- IB Originations & Broking	2	22	▲ >100%	42	24	▼ (43%)
- Funds Mgt & Private Banking	22	27	▲ 25%	98	94	▼ (4%)
Others	(17)	(9)	▲ 46%	(94)	(51)	▲ 46%
Banking PBP	670	690	▲ 3%	2,630	2,753	▲ 5%
Insurance	28	15	▼ (46%)	101	102	▲ ≈
Total PBP	699	705	▲ 1%	2,731	2,855	▲ 5%



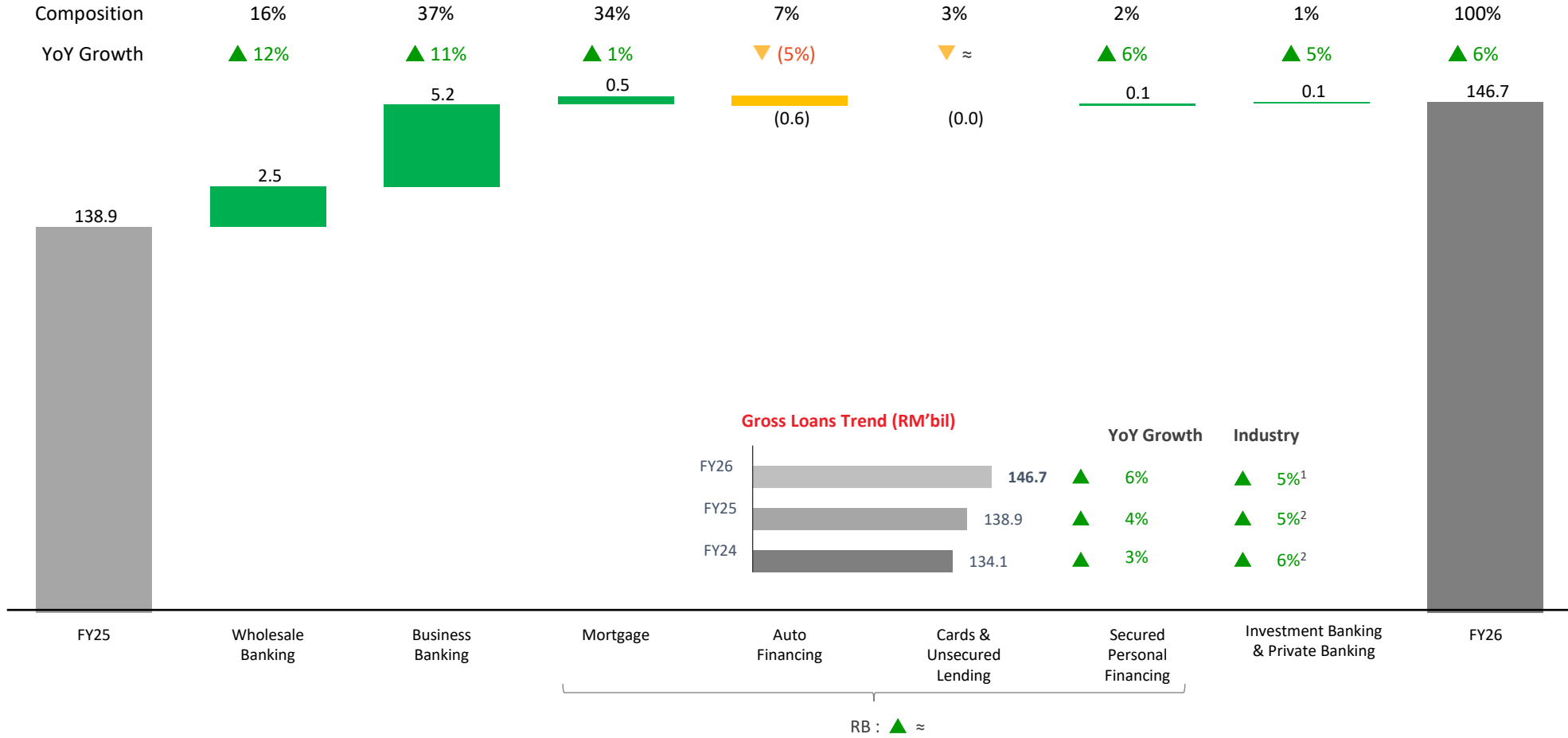
Loans growth led by corporate loans in WB and BB, with RB flat

Gross Loans Movement (RM' bil)

Breakdown by rate sensitivity: Fixed rate – 18%
Variable rate – 82%

Breakdown by concept: Islamic – 35%
Conventional – 65%

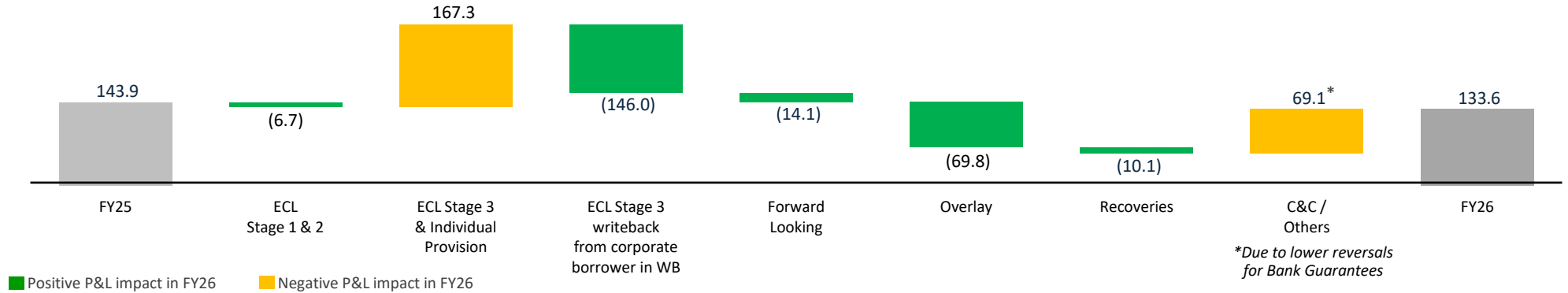
Breakdown by customer type: Retail – 46%
Non-retail – 54%



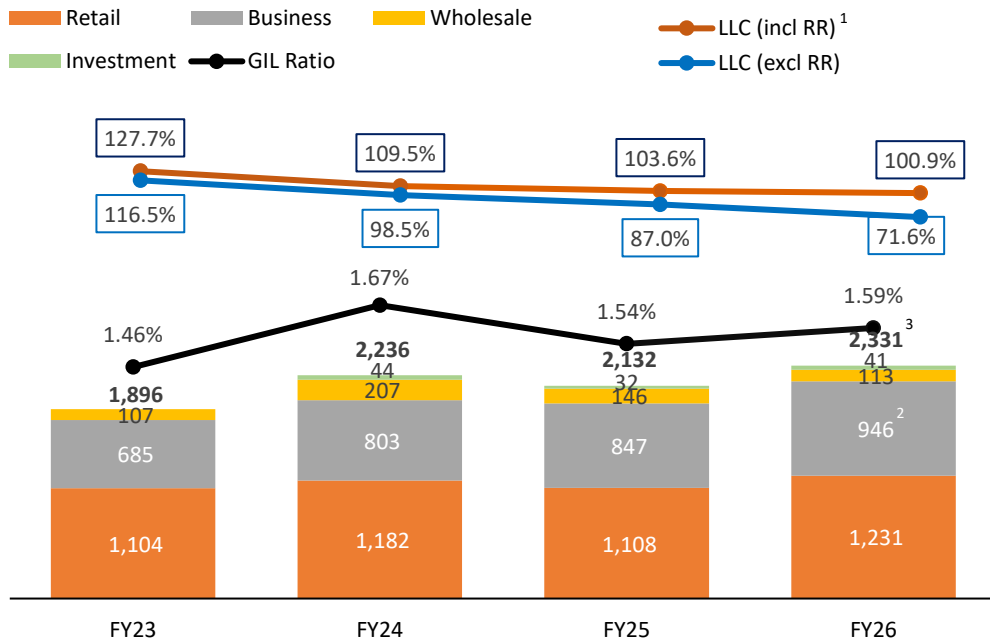
1. Based on BNM data from end Mar'25 to end Mar'26
2. Based on BNM data and in accordance with AMMB's financial period

NCC 0.21%, with higher writeback and recoveries in WB and RB, offsetting higher impairment charges in BB

Net Impairment (YoY Movement) (RM'mil)



Gross Impaired Loans (RM'mil) and Loan Loss Coverage (LLC) Ratios



1. Includes Regulatory Reserve (RR) of RM212m (FY23), RM245m (FY24), RM353m (FY25) and RM683m (FY26)
2. BB GIL: FY26 of RM946m (Commercial Banking (CB): RM531m; Enterprise Banking (EB): RM415m) vs FY25 of RM847m (CB: RM365m; EB RM482m)
3. After offsetting RM119m in CGC Escrow balances in Q4FY26

Credit Cost and New Impaired Loans Formation

AmBank Group	FY23	FY24	FY25	FY26
Gross Credit cost ⁴ (excl. recoveries) (%)	0.56%	0.74%	0.37%	0.41%
Net credit cost ⁵ (NCC) (%)	0.32%	0.52% ⁶	0.16%	0.21% ⁷
Normalised net credit cost (%)	0.32%	0.27%	0.16%	0.18%
New Impaired Loans (RM'mil)	1,961	2,285	1,697	1,648

4. Computed based on gross loan loss allowances (Note A22 of Group Financial Statements)
5. Computed based on net loan loss allowances (Note A22 of Group Financial Statements)
6. Includes a one-off credit impairment overlay of RM328m recognized in Q3FY24
7. Includes SME overlay of RM99m in Q2FY26 and recovery of RM51m from debt sale in Q3FY26

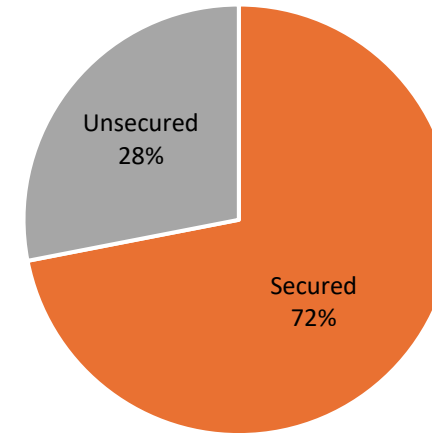
Asset quality stable, vigilant monitoring of sector exposures continues

Impaired Loans by Sector

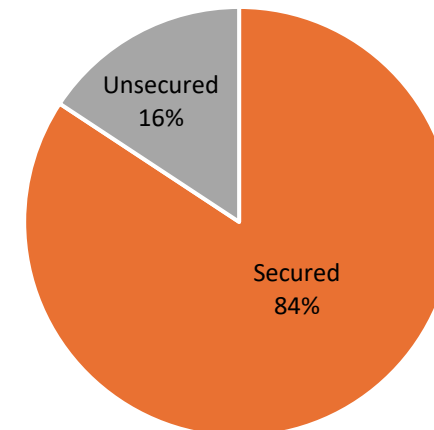
Sector	Mar'25 RM' mil	Dec'25 RM' mil	Mar'26 RM' mil	Composition	YoY Movement	QoQ Movement
Agriculture	13	91	87	4%	▲ >100%	▼ (4%)
Mining and quarrying	40	45	44	2%	▲ 9%	▼ (2%)
Manufacturing	282	262	228	10%	▼ (19%)	▼ (13%)
Electricity, gas and water	18	39	19	1%	▲ 2%	▼ (52%)
Construction	176	126	111	4%	▼ (37%)	▼ (12%)
Wholesale, retail trade, hotels and restaurants	260	378	348	15%	▲ 34%	▼ (8%)
Transport, storage and communication	37	54	54	2%	▲ 44%	≈
Finance and insurance	2	15	10	1%	▲ >100%	▼ (29%)
Real estate	96	148	120	5%	▲ 25%	▼ (19%)
Business activities	39	56	30	1%	▼ (22%)	▼ (46%)
Education and health	29	36	26	1%	▼ (8%)	▼ (27%)
Household of which:	1,140	1,261	1,254	54%	▲ 10%	▼ (1%)
- Residential Properties	930	1,013	1,006	43%	▲ 8%	▼ (1%)
- Transport Vehicles	67	83	81	4%	▲ 21%	▼ (3%)
- Others	143	165	167	7%	▲ 17%	▲ 1%
Total	2,132	2,511	2,331¹	100%	▲ 9%	▼ (7%)

Collateralisation of Portfolios (Mar'26)

Performing loans – 98.33%



Non-Performing loans – 1.67%*



1. After offsetting RM119m in CGC Escrow balances in Q4FY26

* FY26 GIL at 1.59% after offsetting RM119m in CGC Escrow balances

Total customer deposits grew 4%, in line with industry

Deposits (RM' bil)

Customer Deposits Trend

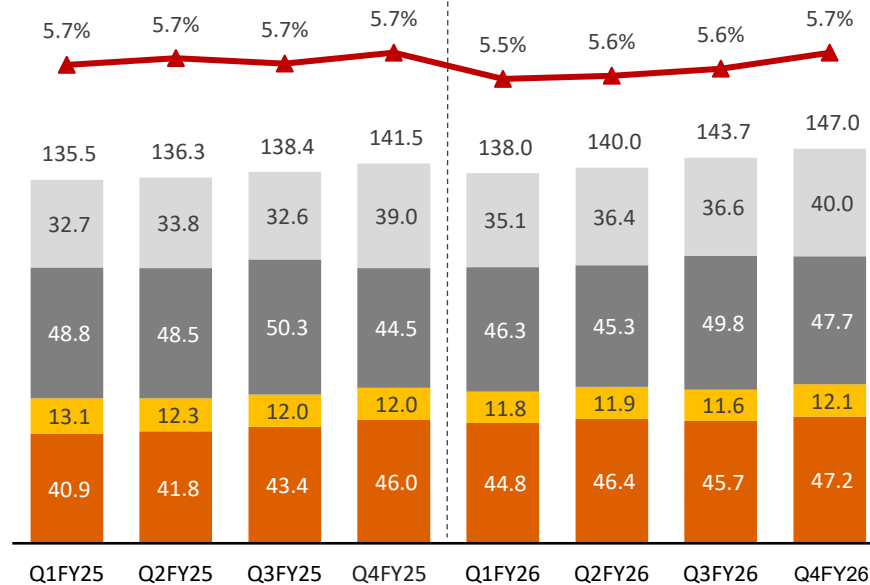
	YoY Growth	Industry
FY26	▲ 4%	▲ 5% ¹
FY25	▼ (1%)	▲ 3% ²
FY24	▲ 9%	▲ 5% ²

CASA (RM' bil) and CASA Composition (%)

CASA Trend

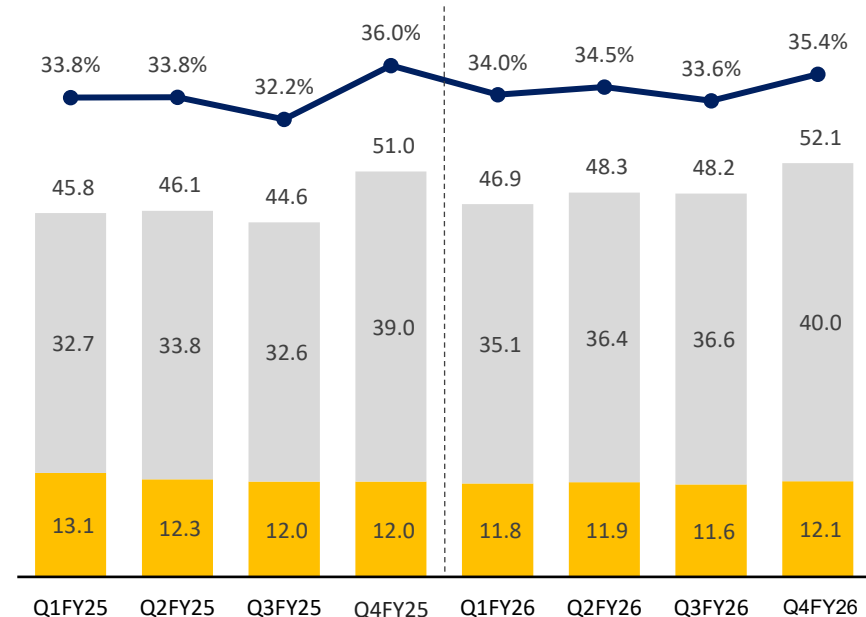
	YoY Growth	Industry
FY26	▲ 2%	▲ 9% ¹
FY25	▼ (3%)	▲ 3% ²
FY24	▲ 8%	▲ 7% ²

■ Non-Retail CASA
■ Non-Retail FD
■ Retail CASA
■ Retail FD
▲ AmBank Group Deposits Market Share (%)



FD (RM'bil)	89.7	90.2	93.8	90.5	91.1	91.7	95.5	94.9
MTIA-I (RM'bil) ³	0.0	0.0	0.0	0.0	0.0	0.1	1.0	2.0

■ Retail CASA ■ Non-Retail CASA ● CASA mix (%)

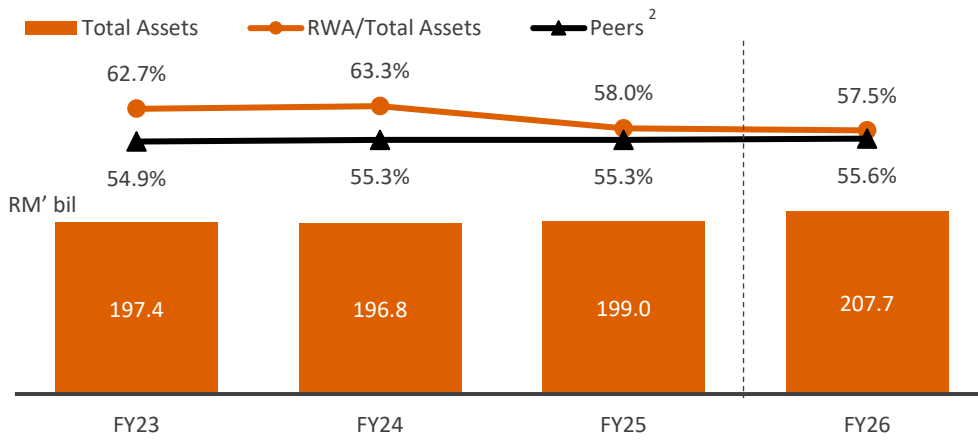


Retail CASA Mix	28.5%	26.6%	26.9%	23.5%	25.1%	24.7%	24.1%	23.1%
Retail Deposits Mix	39.8%	39.6%	40.1%	41.0%	41.0%	41.7%	39.9%	40.3%

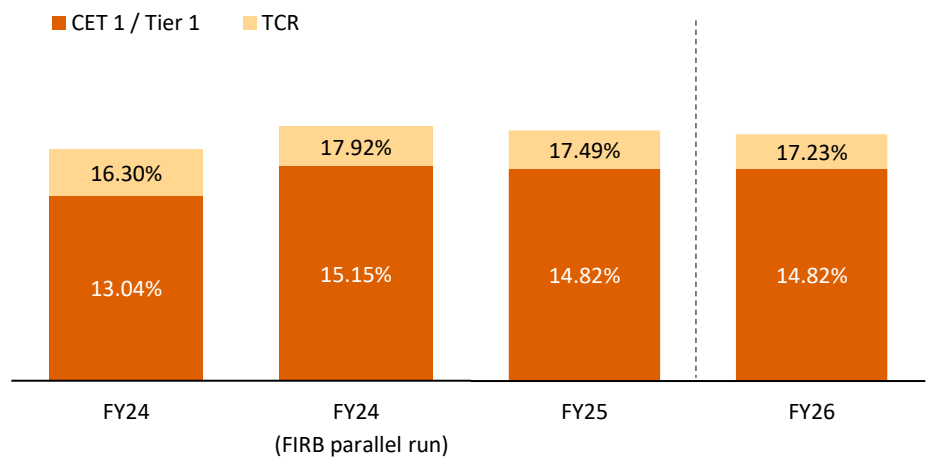
1. Based on BNM data from end Mar'25 to end Mar'26
2. Based on BNM data and in accordance with AMMB's financial period
3. MTIA-I is an investment product offered by Amlslamic and is not included in customer deposits but included in computation of LDR

FY26 DPR of 55% ahead of WT29 dividend plan

RWA/Total Assets¹



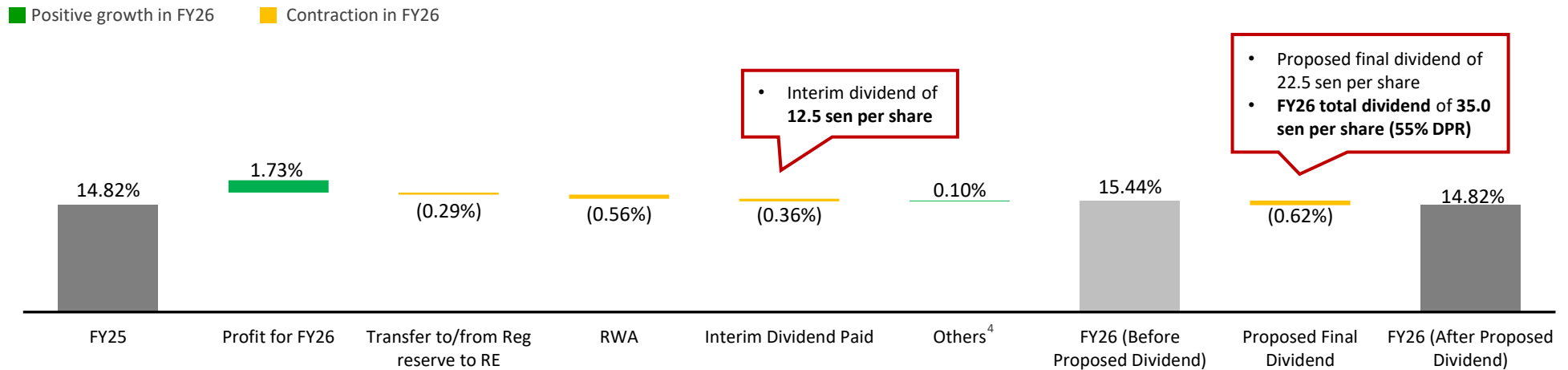
Capital Adequacy Ratios^{1,3}



1. Adoption of FIRB from 1 August 2024 onwards
 2. Based on an average RWA/ Total Assets of 7 domestic banks as of December 2025

3. After deducting proposed dividend

CET1 (YoY Movement)



4. Includes dividend from the Group's Insurance business

FY26 Closing Remarks



FINANCIAL PERFORMANCE

- Achieved record PATMI of RM2.1 billion
- NIM expanded 4 bps YoY to 1.98% despite a 25-bps OPR reduction
- 10.0% ROE and ROA of 1.05%



CREDIT PROFILE

- Net Credit Cost at 21 bps
- GIL at 1.59%
- Overlay reserves of RM307m retained



BALANCE SHEET STRENGTH

- Well capitalised, CET1 at 14.82%, TCR at 17.23%
- Highly liquid with LCR of all entities >135%



SHAREHOLDERS' RETURN

- Total dividend per share of 35.0 sen, increased by 16%
- Dividend yield of 6.1%*
- Dividend payout of 55%

**based on daily average share price for FY26 of RM5.76*

THANK YOU

 PRINCIPLED
PROACTIVE
APPRECIATIVE
COLLABORATIVE
EXPERIMENTAL

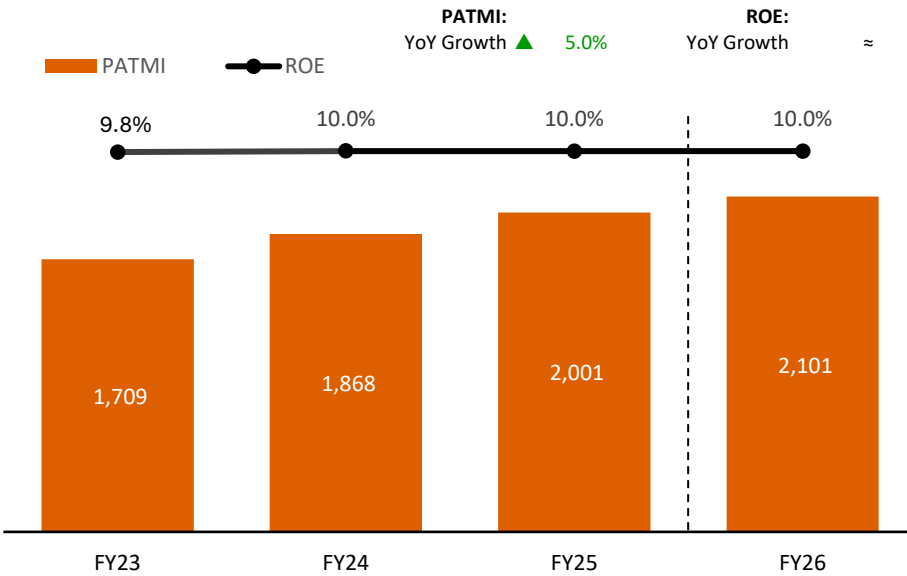
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AmBank Group

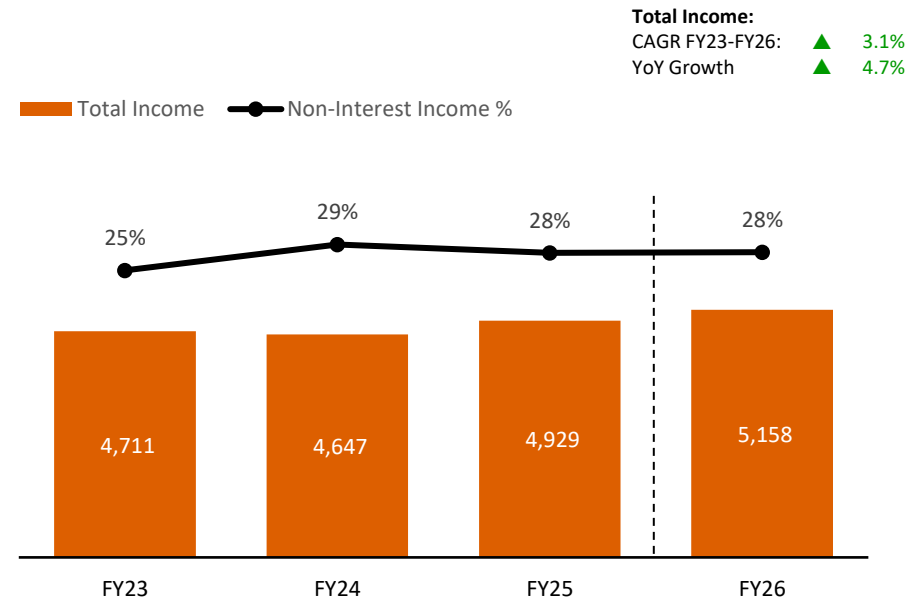


Yearly Financial Highlights

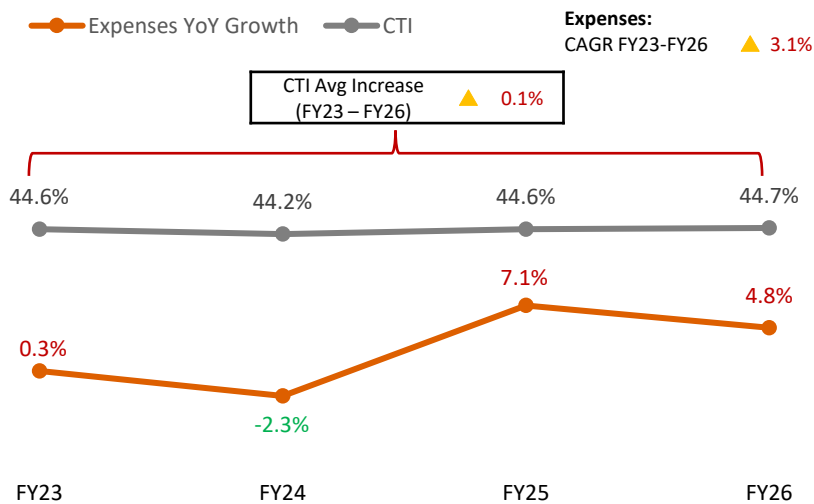
PATMI (RM'mil) & ROE (%)



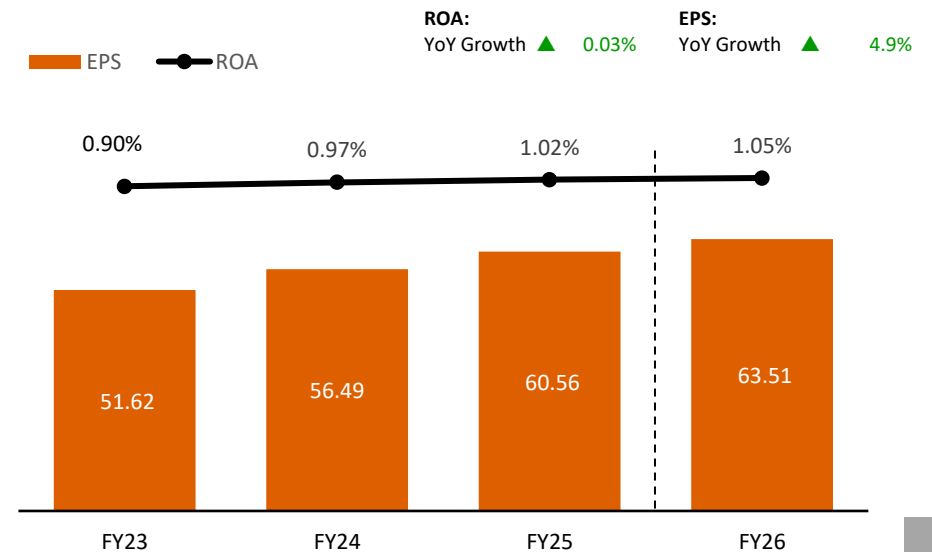
Total Income (RM'mil) and Non-interest Income (%)



Cost to Income Ratio and Expenses Growth (%)



ROA (%) and EPS (Basic)



Impairment (charge) / Recoveries

Net (Impairments) / Recoveries, GIL and LLC Ratio

Total impairments by category (RM' mil)	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26	Q4FY26	QoQ Change	FY25	FY26	YoY Change
ECL Stage 1 & 2 – Non defaulted reversal/ (charge)	(33)	15	(3)	23	(8)	(23)	4	36	▲ >100%	2	9	▲ >100%
ECL Stage 3 & individual provisions – Defaulted	(119)	(177)	(138)	(175)	(156)	(58)	(143)	(274)	▲ 92%	(610)	(631)	▲ 4%
Forward-Looking (charge)/ write-back	103	(36)	1	(42)	2	23	9	6	▼ (38%)	26	40	▲ 54%
Overlay reversal/ (charge)	(39)	22	5	74	4	(61)	13	177	▲ >100%	63	132	▲ >100%
Provisions for contingent assets and others	12	62	(1)	17	2	39	(1)	(19)	▲ >100%	90	21	▼ (77%)
Subtotal	(75)	(114)	(137)	(103)	(156)	(80)	(118)	(74)	▼ (37%)	(429)	(429)	≈
Recoveries	63	69	99	54	84	57	105	50	▼ (53%)	285	295	▲ 4%
Total net impairment charge	(12)	(45)	(38)	(49)	(72)	(24)	(13)	(24)	▲ 89%	(144)	(134)	▼ (7%)

Total impairment (charge) / write-back by divisions (RM' mil)	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26	Q4FY26	QoQ Change	FY25	FY26	YoY Change
Wholesale Banking	27	100	14	21	31	167	(7)	(13)	▲ 78%	161	178	▲ 10%
Business Banking	16	(106)	(29)	10	(36)	(142)	(16)	(37)	▲ >100%	(109)	(232)	▲ >100%
Retail Banking	(58)	(43)	(24)	(96)	(67)	(47)	8	26	▲ >100%	(222)	(80)	▼ (64%)
Investment Banking, Funds Mgt, Private Banking	3	4	2	1	1	(1)	1	(1)	▼ (>100%)	9	0	▼ (98%)
Others	1	0	(0)	16	(0)	(1)	1	1	≈	17	1	▼ (96%)
Total net impairment charge	(12)	(45)	(38)	(49)	(72)	(24)	(13)	(24)	▲ 89%	(144)	(134)	▼ (7%)

GIL Ratio	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26	Q4FY26	QoQ Change	YoY Change
Wholesale Banking	1.16%	1.11%	1.03%	0.69%	0.73%	0.42%	0.39%	0.48%	▲ 0.09%	▼ (0.21%)
Business Banking	1.87%	1.75%	1.83%	1.74%	2.01%	2.24%	2.25%	1.76%	▼ (0.49%)	▲ 0.02%
Retail Banking	1.73%	1.75%	1.74%	1.64%	1.78%	1.80%	1.83%	1.83%	≈	▲ 0.19%
Investment Banking	1.64%	1.68%	1.64%	1.73%	1.78%	1.70%	1.49%	2.13%	▲ 0.64%	▲ 0.40%
Group	1.70%	1.67%	1.67%	1.54%	1.71%	1.75%	1.76%	1.59%	▼ (0.17%)	▲ 0.05%
Industry	1.59%	1.54%	1.44%	1.42%	1.42%	1.41%	1.37%	1.40%¹	▲ 0.03%	▼ (0.02%)

LLC Ratio (including central overlays)	FY25	FY26	YoY Change
Wholesale Banking	117.6%	90.1%	▼ (27.5%)
Business Banking	68.2%	61.3%	▼ (6.9%)
Retail Banking	98.4%	79.1%	▼ (19.3%)
Investment Banking	53.4%	33.8%	▼ (19.6%)
Group (exclude Reg Reserves)	87.0%	71.6%	▼ (15.4%)
Group (include Reg Reserves)	103.6%	100.9%	▼ (2.7%)

1. Industry data as at Mar'26



AmBank Group

Divisional Performance

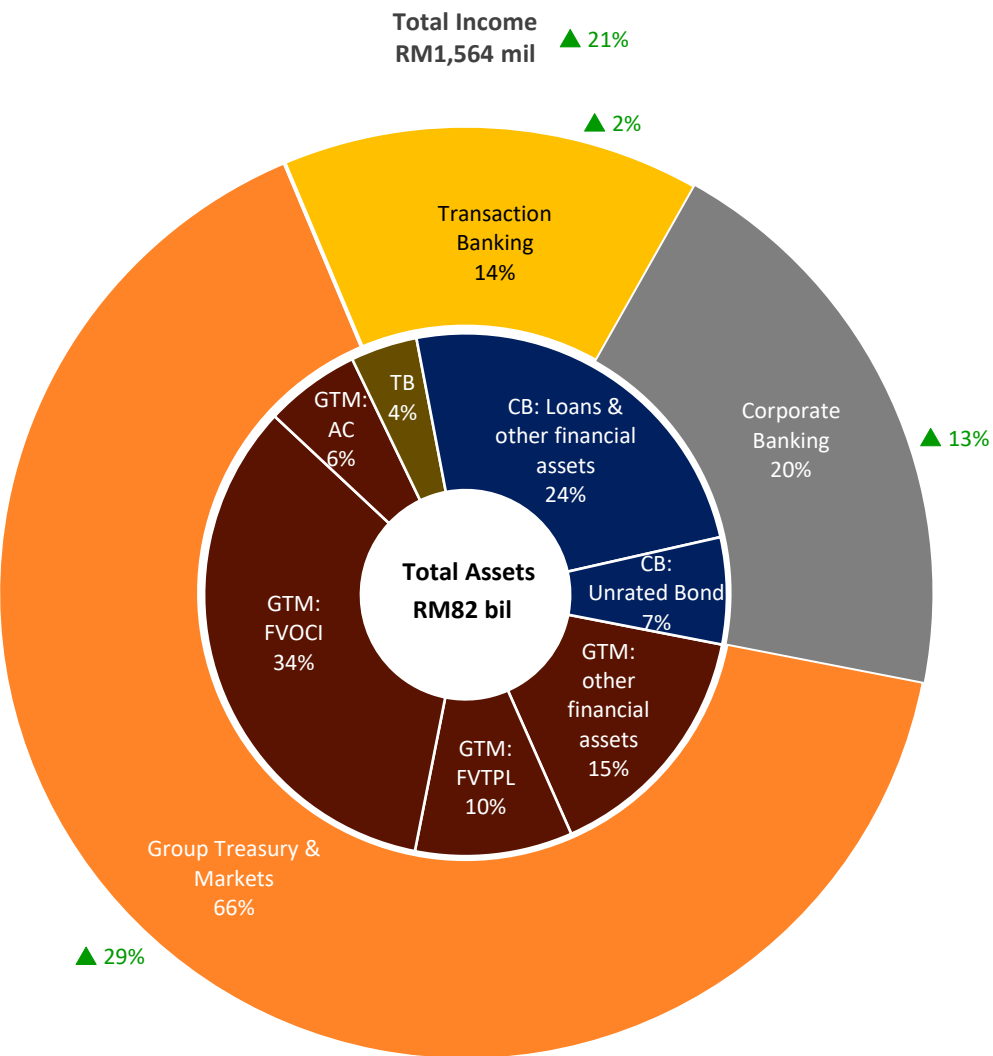
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PROACTIVE
APPRECIATIVE
COLLABORATIVE
EXPERIMENTAL

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Wholesale Banking

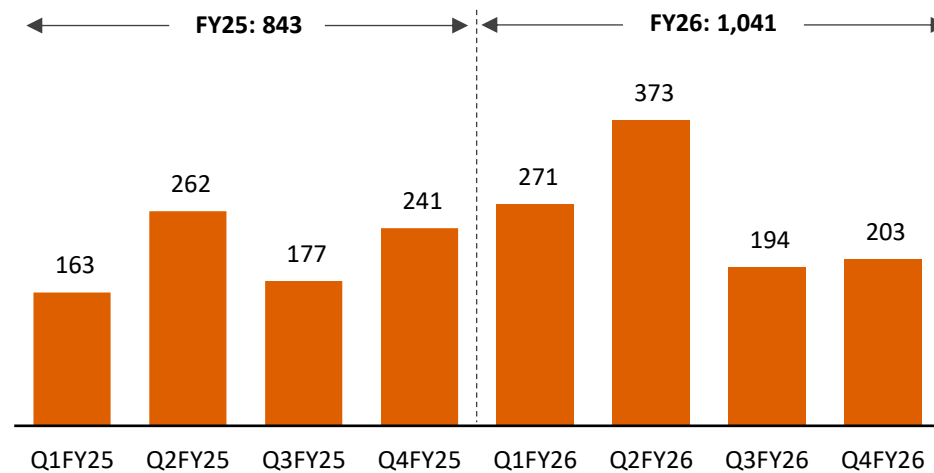
Total Income (YoY Movement) and Assets by Line of Business



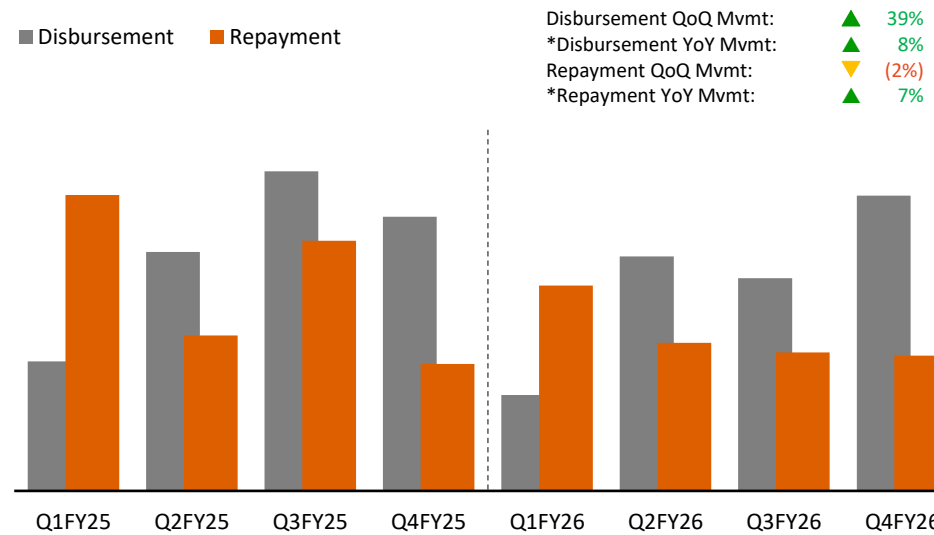
*Note:
 GTM = Group Treasury & Markets
 CB = Corporate Banking
 TB = Transaction Banking

PAT Trend (RM' mil)

QoQ Growth: ▲ 5%
 YoY Growth: ▲ 23%



Corporate Banking Loan Disbursement and Repayment

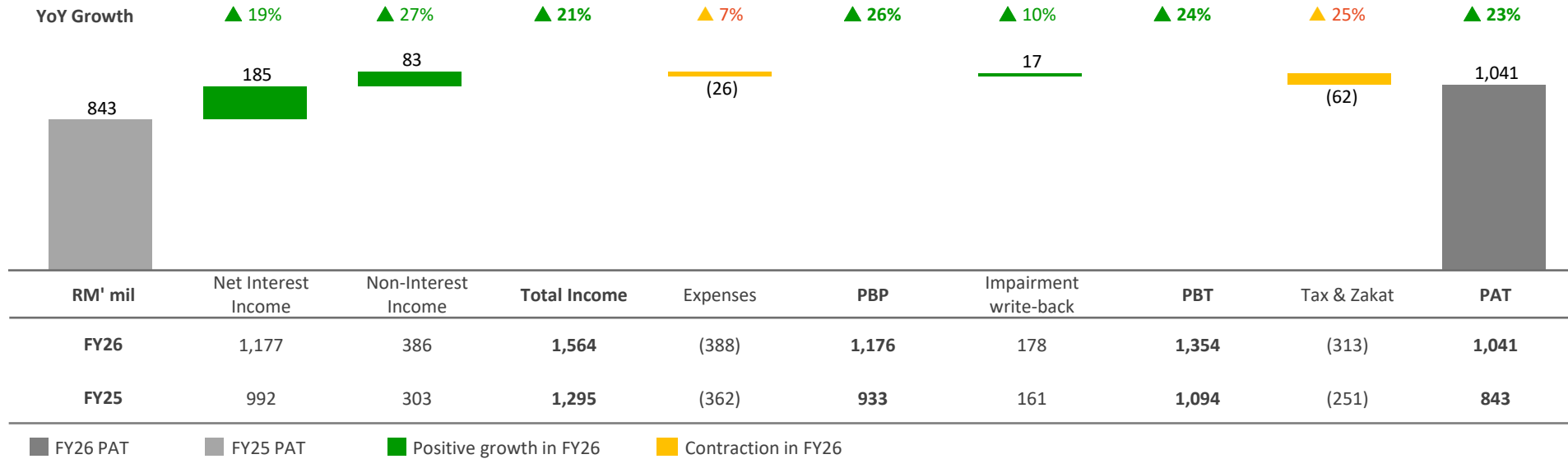


Disbursement QoQ Mvmt: ▲ 39%
 *Disbursement YoY Mvmt: ▲ 8%
 Repayment QoQ Mvmt: ▼ (2%)
 *Repayment YoY Mvmt: ▲ 7%

*Note: YoY mvmt – FY26 vs FY25

Wholesale Banking

Income Statement



Balance Sheet (RM' mil)

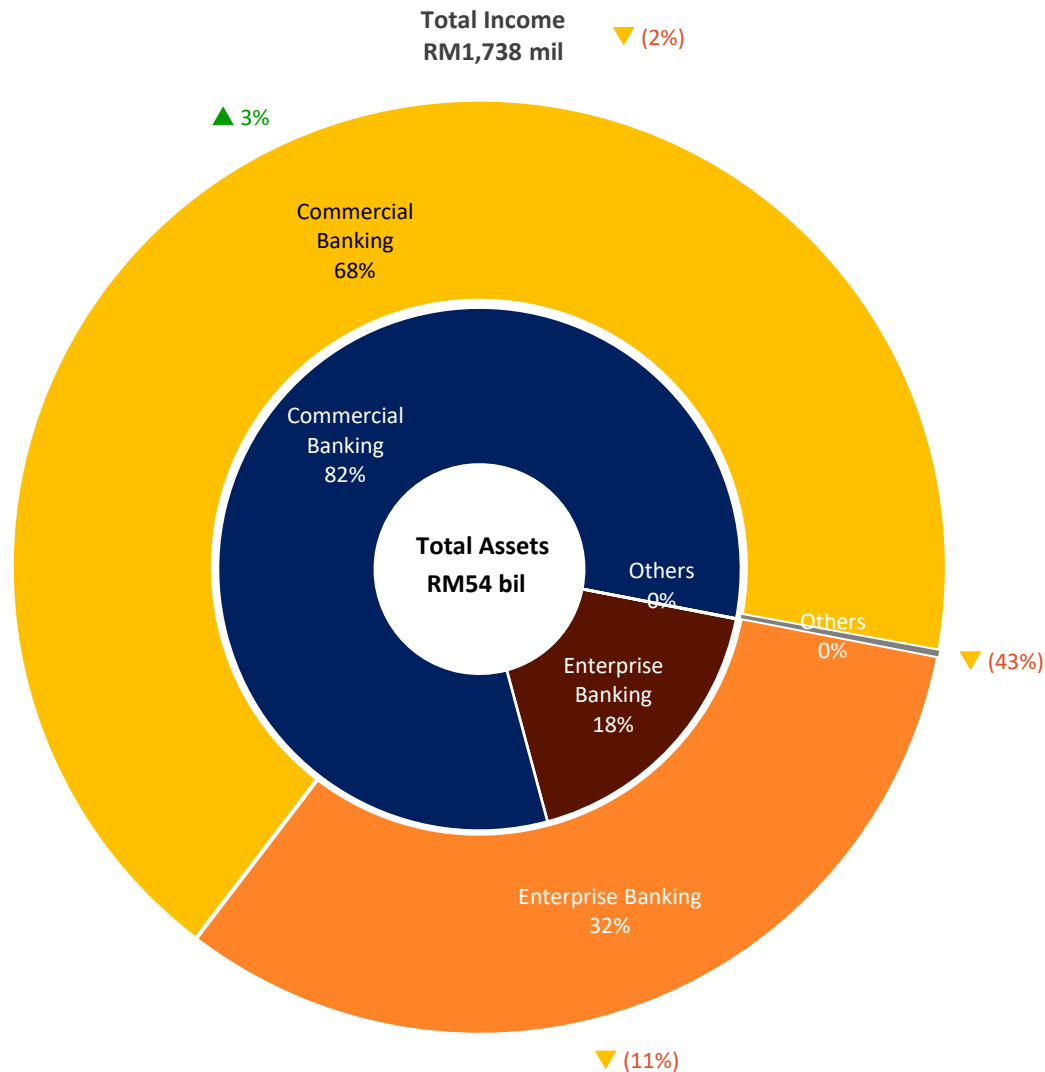
	FY25	FY26	YoY Change
Gross Loans / Financing	20,966	23,486	▲ 12%
Gross Impaired Loans	146	113	▼ (22%)
Customer Deposits	42,218	45,744	▲ 8%
CASA	14,277	15,105	▲ 6%

Key Ratios (%)

	FY25	FY26	YoY Change
LDR	49.7%	51.3%	▲ 1.7%
CASA Mix	33.8%	33.0%	▼ (0.8%)
GIL Ratio	0.69%	0.48%	▼ (0.21%)
CTI	27.9%	24.8%	▼ (3.1%)
Loan Loss Coverage (including central overlays)	117.6%	90.1%	▼ (27.5%)
ROA	1.10%	1.36%	▲ 0.26%

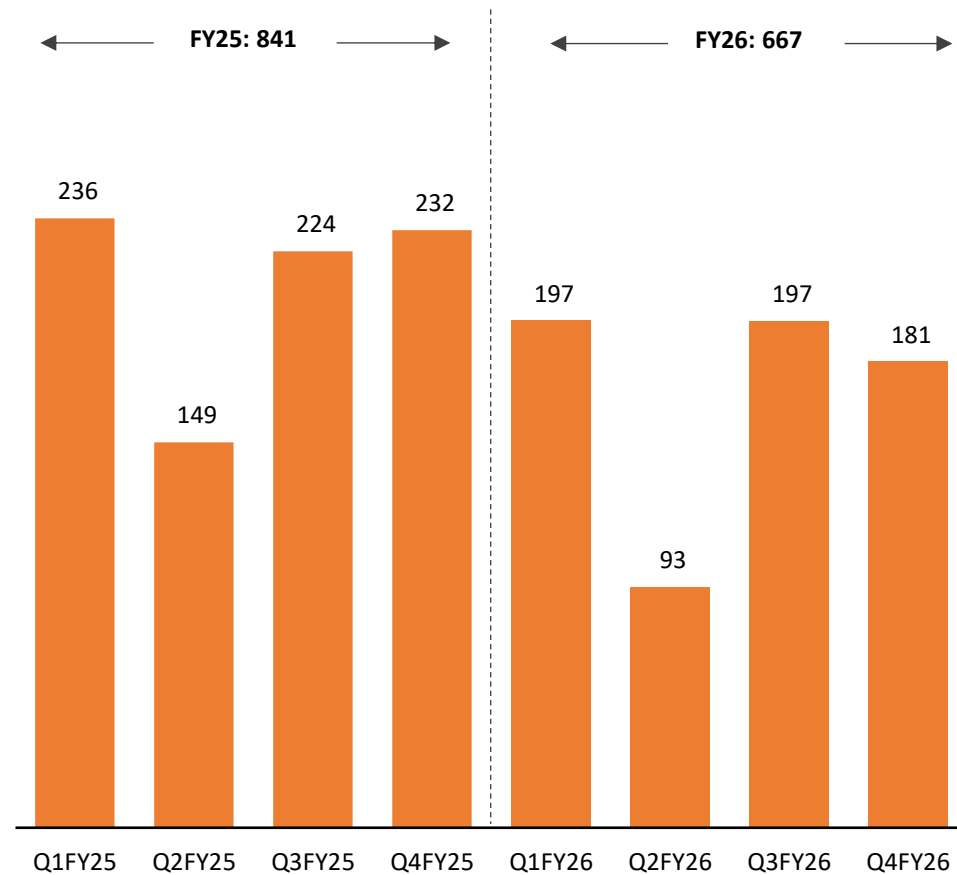
Business Banking

Total Income (YoY Movement) and Assets by Line of Business



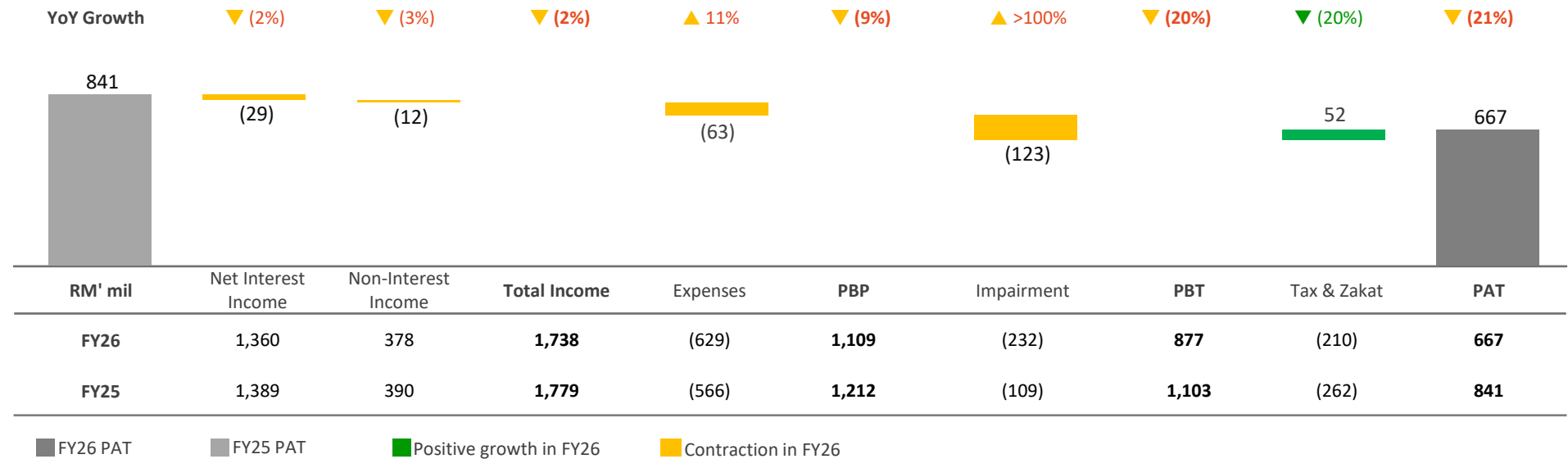
PAT Trend (RM' mil)

QoQ Growth: ▼ (8%)
YoY Growth : ▼ (21%)



Business Banking

Income Statement



Balance Sheet (RM' mil)

	FY25	FY26	YoY Change	
Gross Loans / Financing	48,708	53,854	▲	11%
Gross Impaired Loans	847	946	▲	12%
Customer Deposits	40,093	41,139	▲	3%
CASA	24,619	24,848	▲	1%

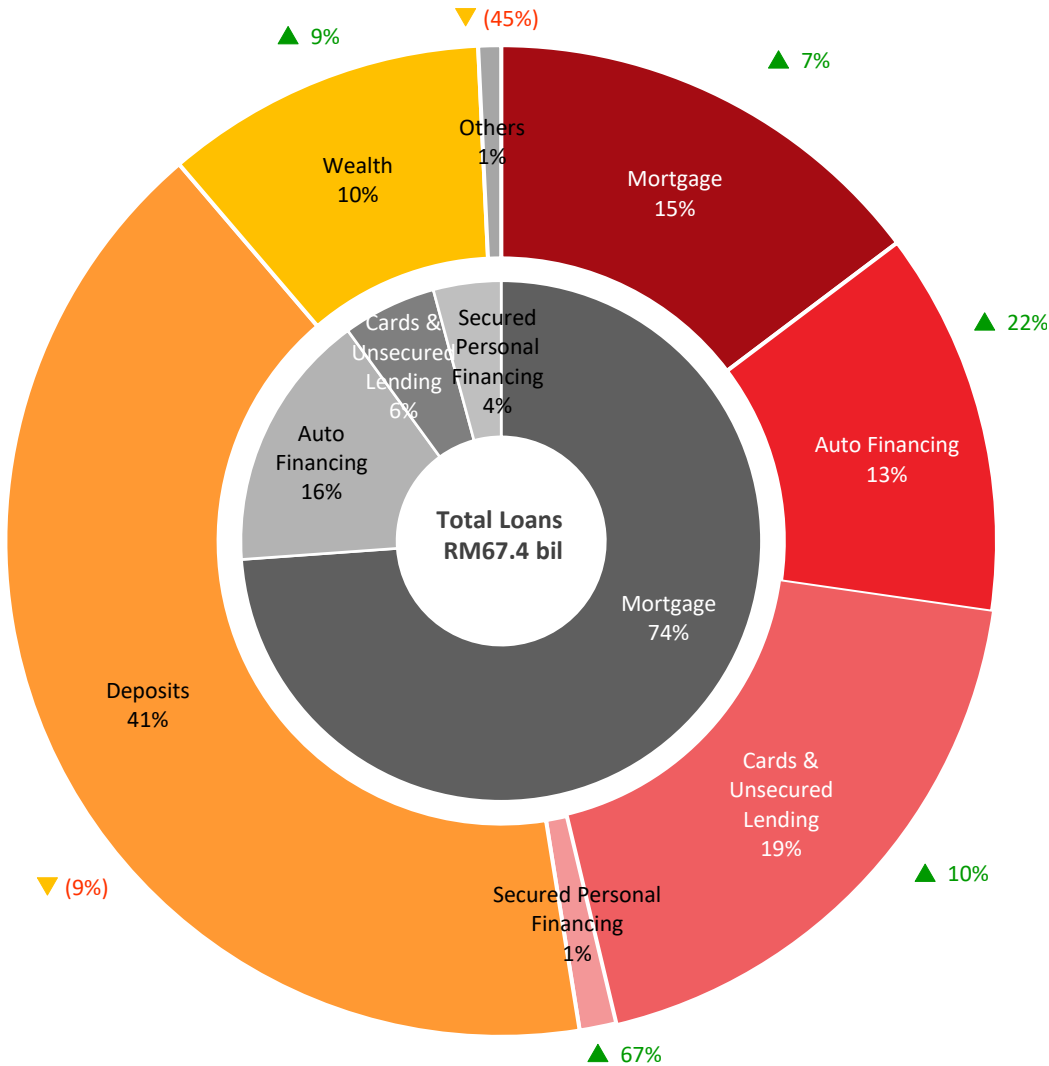
Key Ratios (%)

	FY25	FY26	YoY Change	
LDR	121.5%	130.9%	▲	9.4%
CASA Mix	61.4%	60.4%	▼	1.0%
GIL Ratio	1.74%	1.76%	▲	0.02%
CTI	31.8%	36.2%	▲	4.4%
Loan Loss Coverage (including central overlays)	68.2%	61.3%	▼	(6.9%)
ROA	1.77%	1.29%	▼	(0.48%)

Retail Banking

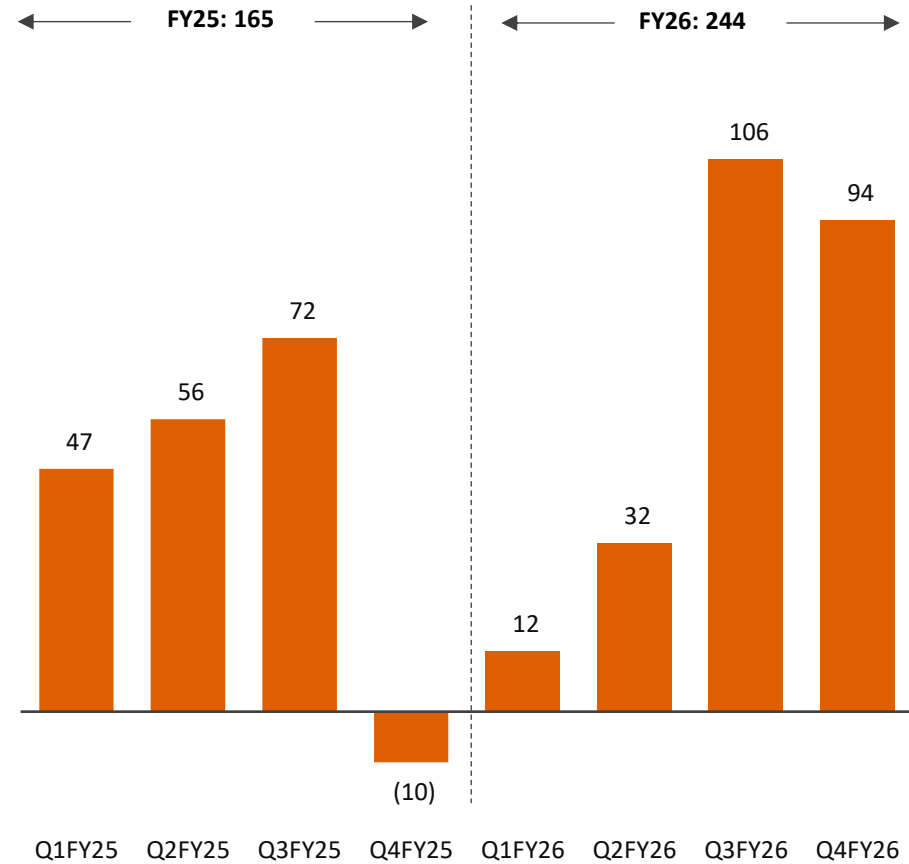
Total Income (YoY Movement) and Loans by Line of Business

Total Income
RM 1,438 mil ▲ 1%



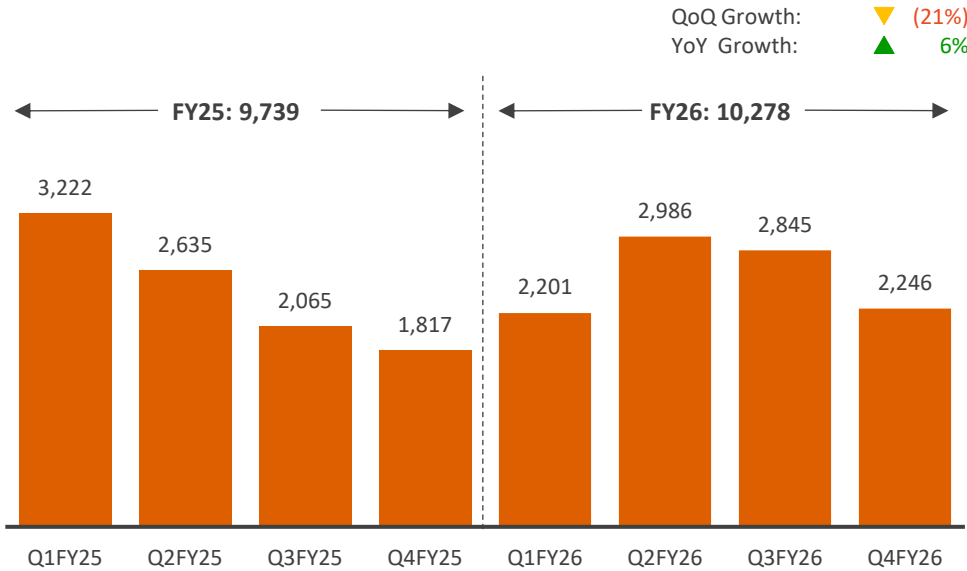
PAT Trend (RM' mil)

QoQ Growth : ▼ (11%)
YoY Growth : ▲ 48%

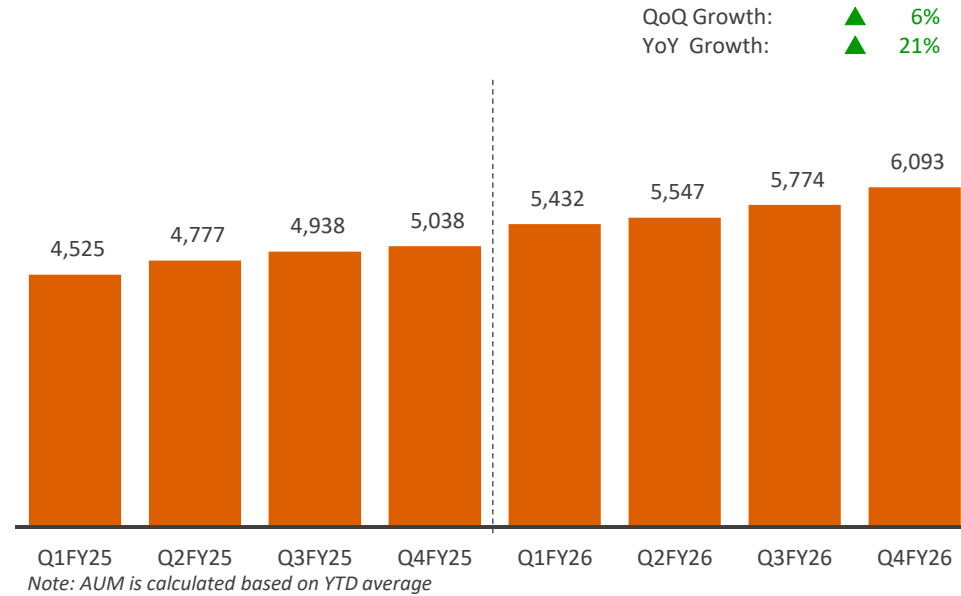


Retail Banking

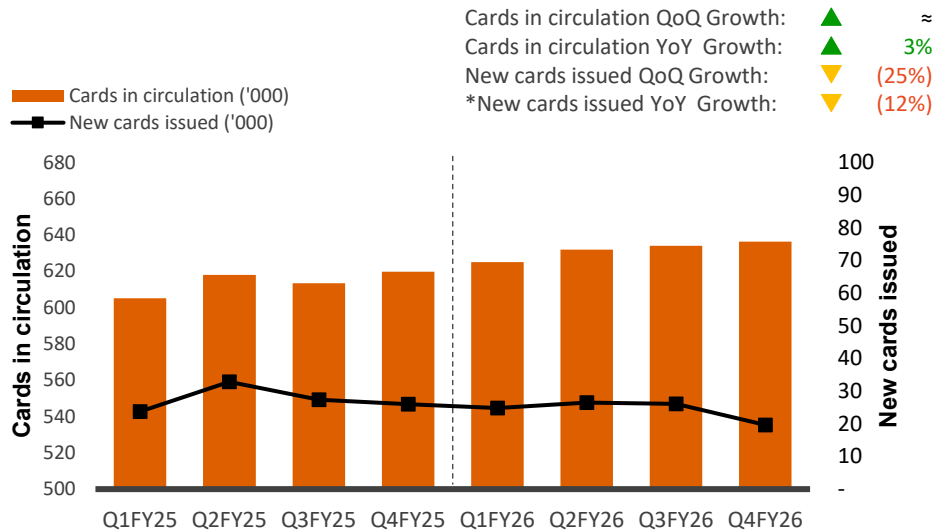
Wealth Sales (RM' mil)



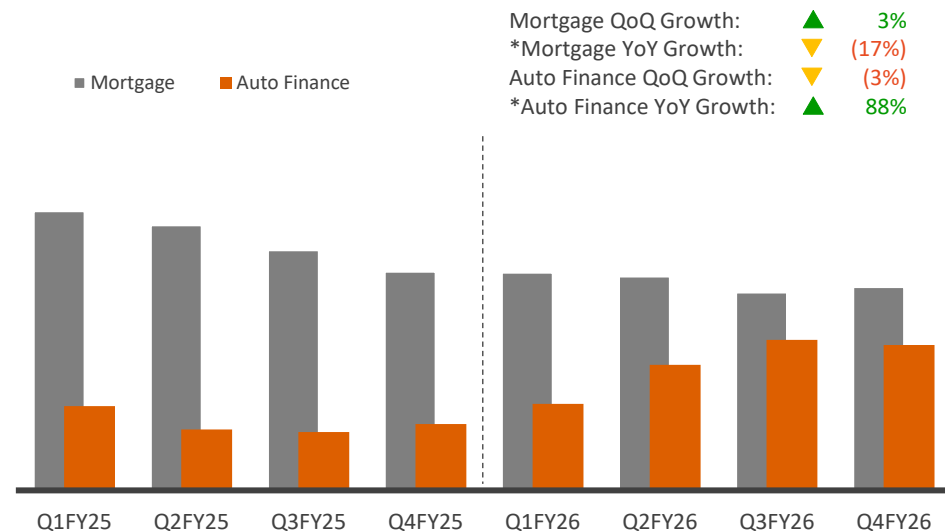
Retail Wealth – Average AUM (RM' mil)



Credit Cards



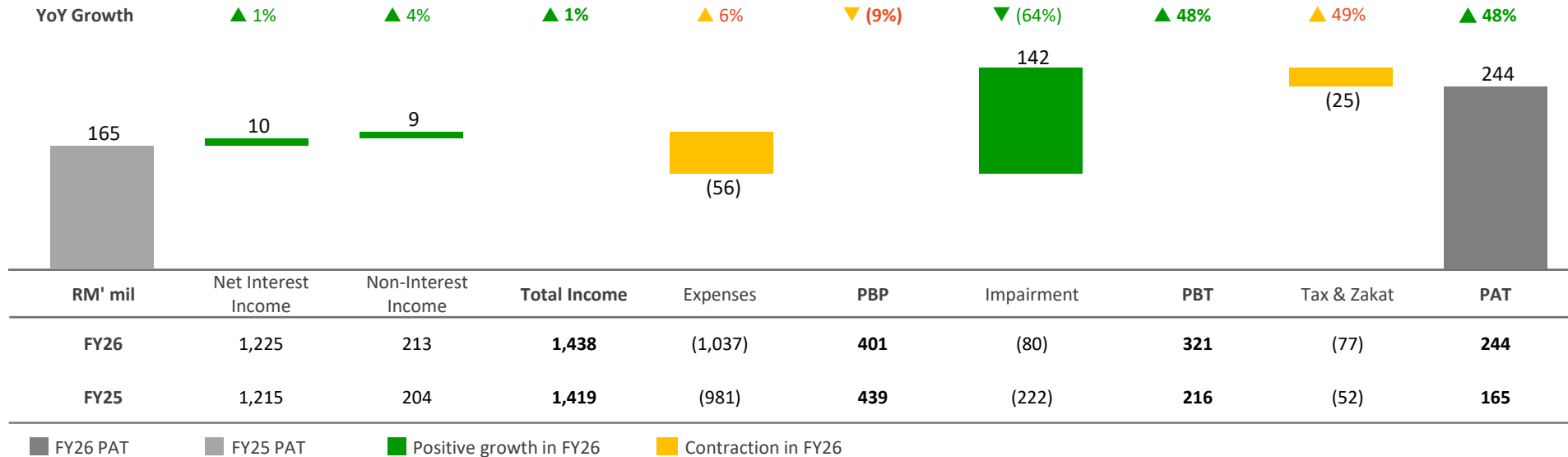
Mortgage and Auto Finance Quarterly Disbursements



*Note: YoY growth – FY26 vs FY25

Retail Banking

Income Statement



Balance Sheet (RM' mil)

	FY25	FY26	YoY Change
Gross Loans / Financing	67,374	67,413	▲ ~
Gross Impaired Loans	1,108	1,231	▲ 11%
Customer Deposits	57,988	59,293	▲ 2%
CASA	11,986	12,051	▲ 1%
Average AUM (RM' mil) (Wealth Management)	5,038	6,093	▲ 21%

Key Ratios (%)

	FY25	FY26	YoY Change
LDR	116.2%	109.9%	▼ (6.3%)
CASA Mix	20.7%	20.3%	▼ (0.4%)
GIL Ratio	1.64%	1.83%	▲ 0.19%
CTI	69.1%	72.1%	▲ 3.0%
Loan Loss Coverage (including central overlays)	98.4%	79.1%	▼ (19.3%)
ROA	0.24%	0.36%	▲ 0.12%

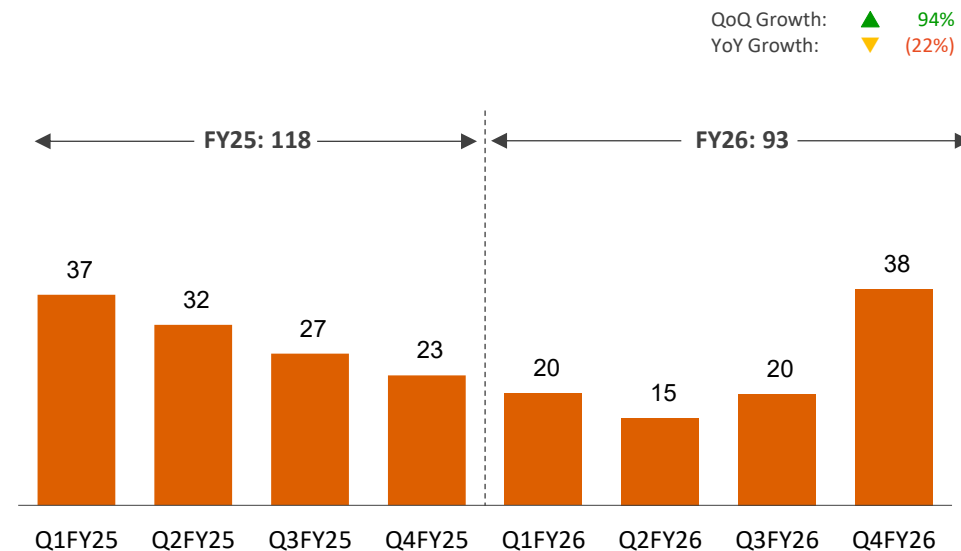
Investment Banking, Funds Management & Private Banking

League Table

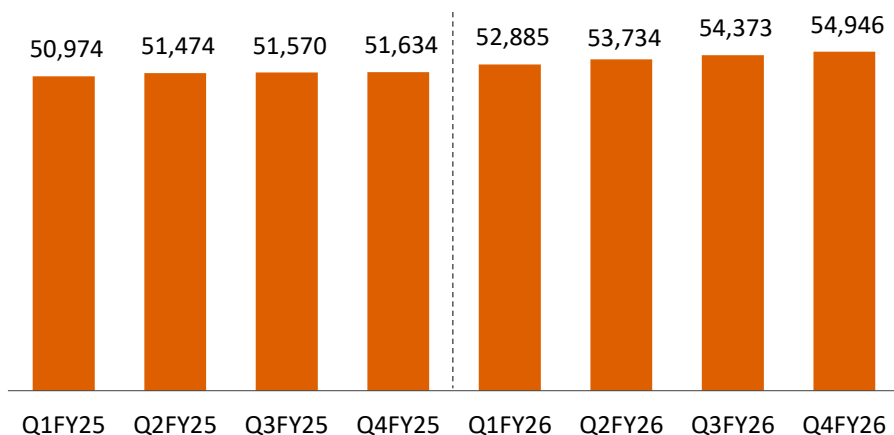
	Market Share ¹ As At 31 March 2026	Rank ²
DCM (Overall MYR Bonds)	9.0%	3 ▲
Islamic Sukuk	6.6%	5 ▼
Unit Trust	7.0%	5 ►
Stockbroking ³	6.5%	7 ▼
M&A ³	0.1%	9 ▼
Fund Raising ³ (non-DCM)	6.8%	4 ►

1. Calendar Year data
2. Comparing rank movement with 31 December 2025
3. Rank by value

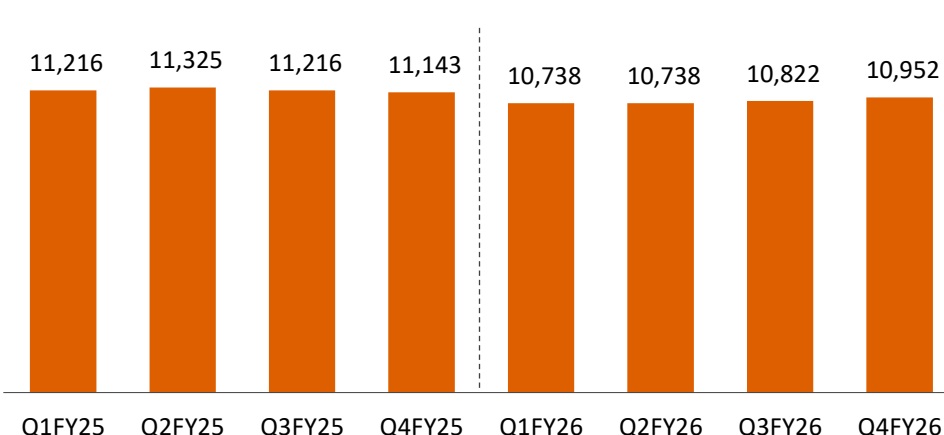
PAT Trend (RM' mil)



Funds Management – Average AUM (RM' mil)



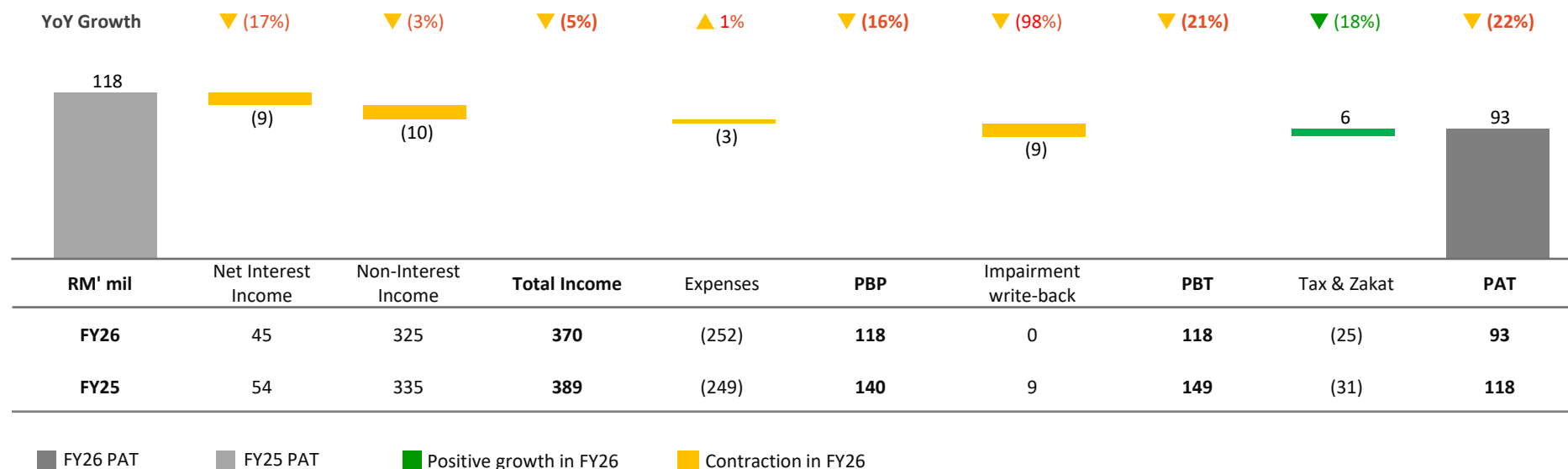
Private Banking – Average AUM (RM' mil)



*Note: Funds Management and Private Banking AUM is calculated based on YTD average

Investment Banking, Funds Management & Private Banking

Income Statement



Balance Sheet (RM' mil)

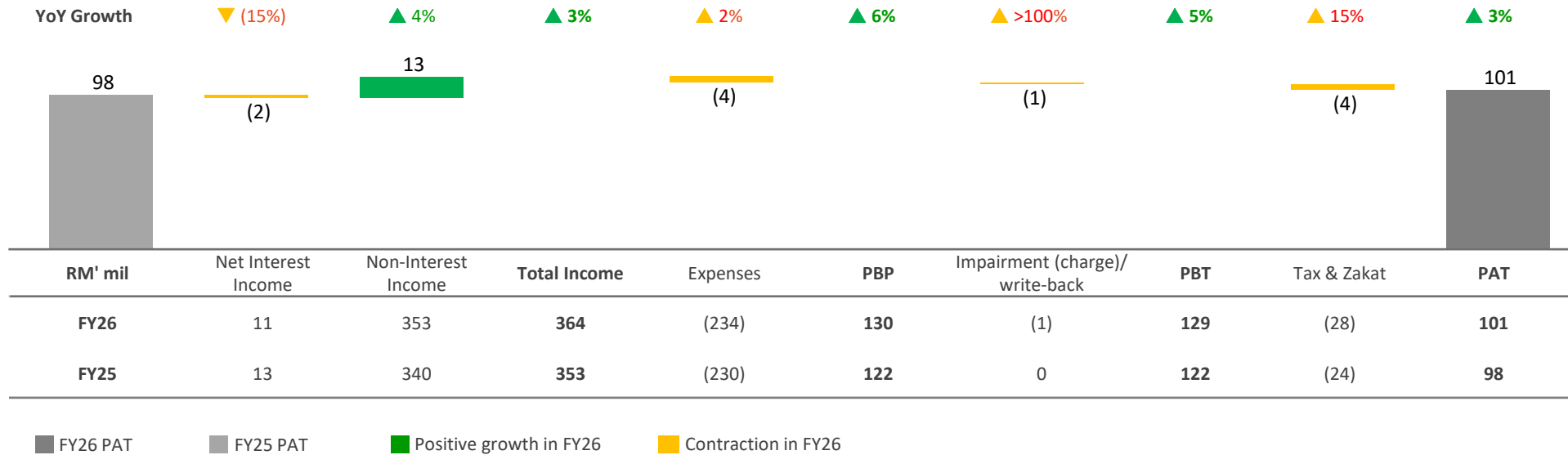
	FY25	FY26	YoY Change
Gross Loans / Financing	1,836	1,935	▲ 5%
Gross Impaired Loans	32	41	▲ 30%
Share Margin Financing	1,306	1,404	▲ 7%
Customer Deposits	1,248	825	▼ (34%)
CASA	124	73	▼ (41%)
Average AUM	62,777	65,898	▲ 5%

Key Ratios (%)

	FY25	FY26	YoY Change
LDR	147.2%	234.6%	▲ 87.4%
CASA Mix	10.0%	8.9%	▼ (1.1%)
GIL Ratio	1.73%	2.13%	▲ 0.40%
CTI	64.0%	68.2%	▲ 4.2%
Loan Loss Coverage	53.4%	33.8%	▼ (19.6%)
ROA	3.58%	3.00%	▼ (0.58%)

Group Wealth Management¹

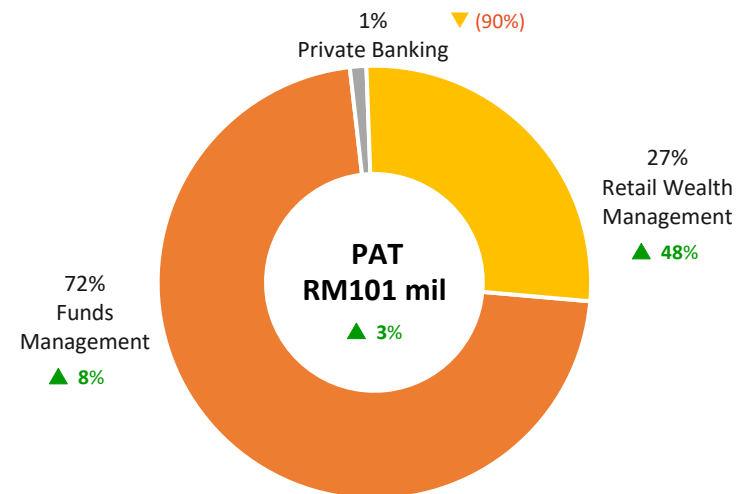
Income Statement



Key Ratios (%)

	FY25	FY26	YoY Change
CTI	65.4%	64.3%	▼ (1.1%)
ROA	13.30%	13.19%	▼ (0.11%)
Average AUM (RM'mil)	67,813	71,990	▲ 6%
Return on average AUM	0.14%	0.14%	≈

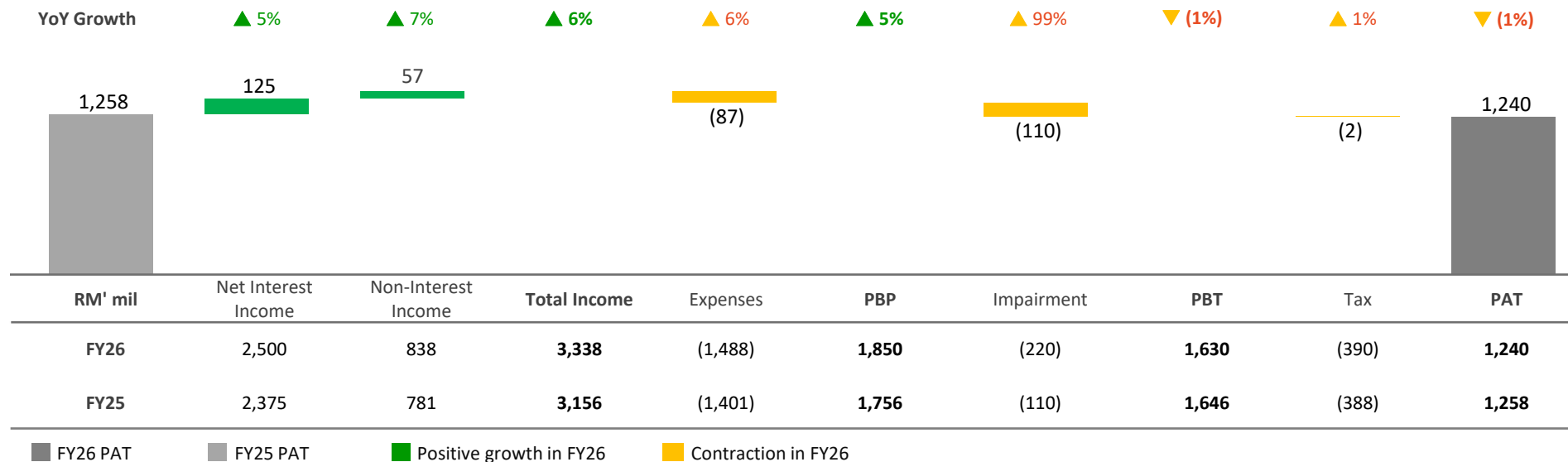
PAT by Segments (YoY)



1. Includes Retail Wealth, Funds Management and Private Banking

AmBank (M)

Income Statement



Balance Sheet (RM' mil)

	FY25	FY26	YoY Change
Gross Loans	91,092	95,063	▲ 4%
Gross Impaired Loans	1,486	1,571 ¹	▲ 6%
Customer Deposits	92,019	96,069	▲ 4%
CASA	31,693	32,637	▲ 3%

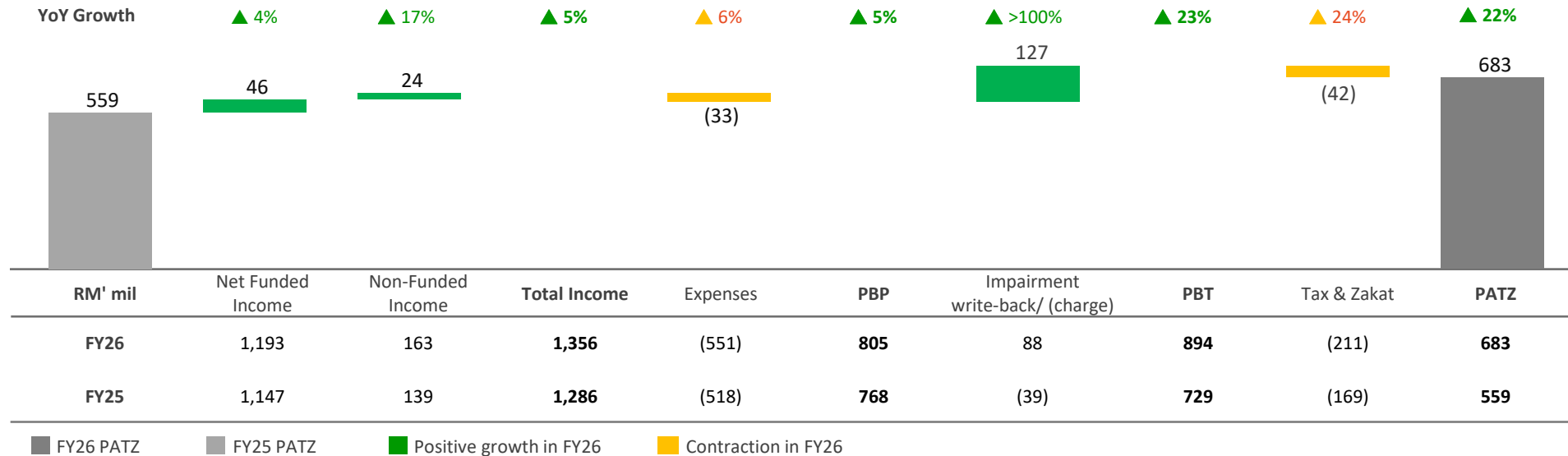
Key Ratios (%)

	FY25	FY26	YoY Change
LDR	99.0%	99.0%	≈
CASA Mix	34.4%	34.0%	▼ (0.4%)
GIL Ratio	1.63%	1.65% ¹	▲ 0.02%
CTI	44.4%	44.6%	▲ 0.2%
Loan Loss Coverage (incl RR)	103.4%	101.0%	▼ (2.4%)
ROA	0.93%	0.91%	▼ (0.02%)

1. After offsetting RM109m in CGC Escrow balances in Q4FY26

AmBank Islamic

Income Statement



Balance Sheet (RM' mil)

	FY25	FY26	YoY Change
Gross Financing	47,202	51,255	▲ 9%
Gross Impaired Financing	624	740 ¹	▲ 19%
Customer Deposits	49,666	51,204	▲ 3%
CASA	19,447	19,711	▲ 1%

Key Ratios (%)

	FY25	FY26	YoY Change
FDR	92.8%	91.9%	▼ (0.9%)
CASA Mix	39.2%	38.5%	▼ (0.7%)
GIF Ratio	1.32%	1.44% ¹	▲ 0.12%
CTI	40.3%	40.6%	▲ 0.3%
Financing Loss Coverage (incl RR)	104.1%	100.2%	▼ (3.9%)
ROA	0.92%	1.08%	▲ 0.16%

1. After offsetting RM10m in CGC Escrow balances in Q4FY26

Glossary & Disclaimer of warranty and limitation of liability

Reported Performance

Reported performance refers to the financial performance as reported in the audited financial statements and disclosed to the market

Growth Definition

QoQ growth refers to Q4FY26 vs Q3FY26

YoY growth refers to FY26 vs FY25

Disclaimer on rounding differences

Numbers may not add up due to rounding

Disclaimer on restatement of comparatives

The comparatives for business segments' financials have been restated to reflect current business realignment

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For further information, visit www.ambankgroup.com;

or contact

Yeoh Ru Hann

Head, Investor Relations

Group Finance

Email: ru-hann.yeoh@ambankgroup.com / ir@ambankgroup.com

