

## Board of Directors

**Y Bhg Tan Sri Dato' Azman Hashim**  
Non-Independent Non-Executive Chairman

**Y Bhg Tan Sri Datuk Dr Aris Othman**  
Senior Independent Non-Executive Director

**Y Bhg Tan Sri Datuk Clifford Francis Herbert**  
Independent Non-Executive Director

**Y Bhg Dato' Izham Mahmud**  
Independent Non-Executive Director

**Y Bhg Dato' Larry Gan Nyap Liou @ Gan Nyap Liow**  
Independent Non-Executive Director

**Mr Cheah Tek Kuang**  
Non-Independent Non-Executive Director

**Mr Kok Tuck Cheong**  
Non-Independent Non-Executive Director

**Ms Pushpa Rajadurai** (Pushparani A Moothathamby)  
Non-Independent Non-Executive Director



### Group Company Secretary

Ravindra Kumar Thambimuthu  
LL B (Melbourne)  
LL B (Hons)  
LL M (London)  
Dip Air & Space Law (London)

ravindra-kumar@ambg.com.my

## Corporate Information

### Registered Office

22nd Floor  
Bangunan AmBank Group  
55, Jalan Raja Chulan  
50200 Kuala Lumpur  
Malaysia  
Telephone No: 603-2078 2633/44/55  
Facsimile No: 603-2031 6453  
Telex: MA 31167 & 31169 ABMAL  
Cable: ARABMAL

### Registrar

Symphony Share Registrars Sdn Bhd  
Level 26  
Menara Multi-Purpose  
Capital Square  
No. 8, Jalan Munshi Abdullah  
50100 Kuala Lumpur  
Malaysia  
Telephone No: 603-2721 2222  
Facsimile No: 603-2721 2530

### Auditors

Messrs Ernst & Young  
Chartered Accountants

### Principal Banker

AmBank (M) Berhad

### Stock Exchange Listing

Main Board of Bursa Malaysia  
Securities Berhad (18.05.2005)

### Website

ambg.com.my

Please e-mail your comments and enquiries to:  
gpa@ambg.com.my

## Profile of Directors

### Y Bhg Tan Sri Dato' Azman Hashim

Non-Independent Non-Executive Chairman

Y Bhg Tan Sri Dato' Azman Hashim, a Malaysian, aged 67 was appointed to the Board on 4 January 2005 and has been the Chairman of AmlInvestment Group Berhad (AIGB) since 2005. He currently serves as a member of the Company's Nomination Committee.

He also sits as Chairman of AMMB Holdings Berhad and several of its subsidiaries, namely AMFB Holdings Berhad, AmBank (M) Berhad, AmMerchant Bank Berhad, Amlslamic Bank Berhad (formerly known as AMBB Capital Berhad, formerly known as AmBank Berhad), AmProperty Trust Management Berhad and AmAssurance Berhad.

Tan Sri Dato' Azman, a Chartered Accountant, a Fellow of the Institute of Chartered Accountants and a Fellow of the Institute of Chartered Secretaries and Administrators, has been in the banking industry since 1960 when he joined Bank Negara Malaysia and served there until 1964. He practised as a Chartered Accountant in Azman Wong Salleh and Co. from 1964 to 1971. He then joined the Board of Malayan Banking Berhad from 1966 until 1980 and was its Executive Director from 1971 until 1980. He was the Executive Chairman of Kwong Yik Bank Berhad, a subsidiary of Malayan Banking Berhad, from 1980 until April 1982 when he acquired AmMerchant Bank Berhad.

Tan Sri Dato' Azman is the Executive Chairman of AmcorpGroup Berhad (formerly known as Arab-Malaysian Corporation Berhad) and Chairman of AMDB Berhad, RCE Capital Berhad, Malaysian South-South Corporation Berhad, and MCM Technologies Berhad. He serves as a member on the Board of Pembangunan MasMelayu Berhad. Tan Sri Dato' Azman is also involved in several charitable organisations as Chairman of AmGroup Foundation and Perdana Leadership Foundation, and trustee for ECM Libra Foundation, Better Malaysia Foundation and the Malaysian Liver Foundation.

Tan Sri Dato' Azman is the Chairman of the Malaysian Investment Banking Association, the National Productivity Corporation, East-Asia Business Council and the Pacific Basin Economic Council (PBEC) International and Co-Chairman of Malaysia – Singapore Roundtable. He is President of the Malaysia South-South Association, Malaysia-Japan Economic Association, Malaysian Prison FRIENDS Club and Non-Aligned Movement's (NAM) Business Council. He is a Member of the APEC Business Advisory Council, The Trilateral Commission (Asia-Pacific Group), the Malaysian-British and Malaysia-China Business Councils, and the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) Business Advisory Council. He is also the Leader of the ASEAN-Japanese Business Meeting (Malaysia Committee, Keizai Doyukai) and is on the Board of Advisors, AIM Centre for Corporate Social Responsibility. He was recently appointed Pro-Chancellor, Open University of Malaysia and Member, Governing Body of the Asian Productivity Organisation, Executive Committee of the Malaysian Crime Prevention Foundation and International Advisory Panel, Bank Negara Malaysia International Centre for Education in Islamic Finance (INCEIF).





### Y Bhg Tan Sri Datuk Clifford Francis Herbert

Independent Non-Executive Director

Y Bhg Tan Sri Datuk Clifford Francis Herbert, a Malaysian, aged 64, was appointed to the Board of AmInvestment Group Berhad on 4 January 2005. He is also a member of the Company's Nomination Committee.

Tan Sri Datuk Clifford joined the Malaysian civil service in 1964 as Assistant Secretary in the Public Services Department. From 1968 to 1975, he was the Assistant Secretary in the Development Administration Unit, Prime Minister's Department. Tan Sri Datuk Clifford served in the Ministry of Finance from 1975 to 1997, culminating as Secretary General to the Treasury. He has been a Board member of numerous statutory bodies and government related public companies.

Tan Sri Datuk Clifford is currently the Chairman of Percetakan Nasional Malaysia Berhad and a Board member of Resorts World Berhad, AMMB Holdings Berhad, AmMerchant Bank Berhad, AmBank (M) Berhad and AmIslamic Bank Berhad (formerly known as AMBB Capital Berhad, formerly known as AmBank Berhad). Additionally, Tan Sri Datuk Clifford is also involved in several charitable organisations.

Tan Sri Datuk Clifford holds a Masters of Public Administration from University of Pittsburgh and a Bachelor of Arts (Honours) from the University of Malaya.

### Y Bhg Tan Sri Datuk Dr Aris Othman

Senior Independent Non-Executive Director

Y Bhg Tan Sri Datuk Dr Aris Othman, a Malaysian, aged 61, was appointed to the Board of Directors on 4 January 2005. He is the Chairman of the Company's Audit and Examination, and Nomination Committees and a member of the Company's Remuneration Committee.

Tan Sri Datuk Dr Aris is also a Board member of AMMB Holdings Berhad, AmMerchant Bank Berhad and YTL Power International Berhad.

Tan Sri Datuk Dr Aris has served in various positions in the Economic Planning Unit, Prime Minister's Department, from 1966 to 1986. He was seconded to Bank Bumiputra Malaysia Berhad, Kuala Lumpur, as Chief General Manager (Corporate Planning, Financial Subsidiaries, Treasury and Human Resources) from 1986 to 1989. From 1989 to 1999, Tan Sri Datuk Dr Aris was with the Ministry of Finance, during which he had served as Executive Director (South-East Asia Group) of the World Bank from 1991 to 1994 and Secretary General to the Treasury from 1998 to mid-1999. This was followed by a career in banking, where he had held the positions of Executive Chairman and Managing Director/Chief Executive Officer of Bank Pembangunan dan Infrastruktur Malaysia Berhad. He is currently the Chairman of Malaysia Airports Holdings Berhad.

Tan Sri Datuk Dr Aris holds a PhD in Development Economics and a MA in Political Economy, both from Boston University, a MA in Development Economics from Williams College, Massachusetts, and a Bachelor of Arts (Honours) in Analytical Economics from University of Malaya.



## Y Bhg Dato' Izham Mahmud

Independent Non-Executive Director

Y Bhg Dato' Izham Mahmud, a Malaysian, aged 65, was appointed to the Board of Directors of the Company on 4 January 2005. He is the Chairman of the Remuneration Committee and a member of the Company's Audit and Examination, and Nomination Committees.

Dato' Izham joined the Malaysian civil service in 1965 and had served for almost a decade, mainly at the Federal Treasury. His career in merchant banking began in 1974 with Aseambankers Malaysia Berhad, where he later became the Managing Director, a position that he held for over 17 years.

He is currently the Executive Chairman of Delcom Services Sdn Bhd group of companies. His current directorships in public companies include AMMB Holdings Berhad, AmMerchant Bank Berhad, Pearl Island Country Club Berhad, CNLT (Far East) Berhad, and Opus International Group plc (formerly known as Kinta Kellas Public Limited Company).

He holds a Bachelor of Science (Honours) in Economics from Queen's University, Belfast, Northern Ireland, and a Master of Arts in Economic Development from Vanderbilt University, USA.



## Y Bhg Dato' Larry Gan Nyap Liou @ Gan Nyap Liow

Independent Non-Executive Director

Y Bhg Dato' Larry Gan Nyap Liou @ Gan Nyap Liow, a Malaysian, aged 51, was appointed to the Board of Directors on 15 June 2006.

Dato' Larry Gan was with Accenture, a global management and technology consulting firm for 26 years until his retirement in December 2004. He was a partner for 16 years and had held many global leadership roles including Managing Partner for Malaysia, ASEAN, Asia and Corporate Development, Asia Pacific. Dato' Larry Gan is currently the Chairman of REDtone International Berhad and Datascan Berhad. He is also a Director of AmMerchant Bank Berhad, AmBank (M) Berhad, Tanjong Public Limited Company, MIMOS Berhad and Badan Pengawas Pemegang Saham Minoriti Berhad (Minority Shareholder Watchdog Group).

He was also the Chairman of the Association of Computer Industry Malaysia (PIKOM) and the Vice President of the Association of Asian Oceania Computer Industry Organisation, and was a member of the Ministry of Science and Technology Think Tank, Copyright Tribunal, and The Labuan International Financial Exchange Committee.

Dato' Larry Gan is a Chartered Accountant, a Fellow of the Association of Chartered Certified Accountants and a Certified Management Consultant.



### Mr Cheah Tek Kuang

Non-Independent Non-Executive Director

Mr Cheah Tek Kuang, a Malaysian, aged 59, was appointed to the Board of AmInvestment Group Berhad on 4 January 2005. He is also a member of the Company's Nomination and Remuneration Committees.

He joined AmMerchant Bank Berhad in 1978 and served in various senior positions in the Bank. In 1994, he was promoted to Managing Director, and he became the Group Managing Director of AmMerchant Bank Berhad from January 2002 to December 2004 before assuming the office of Group Managing Director in AMMB Holdings Berhad. He remains as a Non-Independent Non-Executive Director of AmMerchant Bank Berhad.

His directorships in other public companies include AmBank (M) Berhad, AmIslamic Bank Berhad (formerly known as AMBB Capital Berhad, formerly known as AmBank Berhad), AmAssurance Berhad and Cagamas Berhad. He also currently serves on the Board of Employees' Provident Fund, Bursa Malaysia Berhad and is the Alternate Chairman of the Malaysian Investment Banking Association. He is also the Chief Executive Officer of AmBank (M) Berhad.

Mr Cheah has a Bachelor of Economics (Honours) degree from the University of Malaya and is a Fellow of the Institute of Bankers Malaysia.

### Mr Kok Tuck Cheong

Non-Independent Non-Executive Director

Mr Kok Tuck Cheong, a Malaysian, aged 50, was appointed to the Board of AmInvestment Group Berhad on 4 January 2005. He is currently the Managing Director and Chief Executive Officer of AmMerchant Bank Berhad.

Mr Kok, a graduate of the University of Southampton with a Bachelor of Science (Honours) in Commerce and Accountancy and a Master of Science in Financial Managerial Controls, joined AmMerchant Bank Berhad in January 1981. He started his career with AmMerchant Bank Berhad in the Treasury Department before joining the Banking and Corporate Finance Department and later the Investment Department where he served in various positions. He was appointed General Manager, Banking, in January 1989 and later served as Senior General Manager (from August 1994) until his appointment as Executive Director in September 2000. He was subsequently appointed as the Managing Director and Chief Executive Officer of AmMerchant Bank Berhad with effect from 1 January 2005.

Mr Kok is also a director of AmInvestment Services Berhad and AmInvestment Management Sdn Bhd.





### Ms Pushpa Rajadurai

Non-Independent Non-Executive Director

Ms Pushpa Rajadurai, a Malaysian, aged 48, was appointed to the Board of AmlInvestment Group Berhad on 4 January 2005. She is currently the Executive Director of AmMerchant Bank Berhad.

Ms Pushpa joined AmMerchant Bank Berhad in May 1989 and has more than 19 years of experience in corporate finance and financial consultancy related work. She was appointed as the Executive Director of AmMerchant Bank Berhad on 1 January 2005. She was previously the Director/Head of Corporate Finance involved in both the equity and equity-linked business of the merchant bank.

She is a fellow of the Chartered Association of Certified Accountants and a member of the Malaysian Institute of Accountants. Prior to joining AmMerchant Bank Berhad, she was attached with Coopers and Lybrand (now known as PricewaterhouseCoopers).

Ms Pushpa presently holds the position of chairperson for the Corporate Finance Committee of the Malaysian Investment Banking Association. She is actively involved in market development and works extensively with all the regulatory bodies in the country at consultative forums. She is also a Director of AmInternational (L) Ltd, AmTrustee Berhad, AMMB Consultant Sdn Bhd, Malaysian Ventures Management Incorporated Sdn Bhd and AmPrivate Equity Sdn Bhd. She also sits on the Board of Commissioners of PT AmCapital Indonesia.

### Y Bhg Prof Tan Sri Dato' Dr Mohd Rashdan Haji Baba

Independent Non-Executive Director  
(Resigned as Director on 30 September 2005)

Y Bhg Prof Tan Sri Dato' Dr Mohd Rashdan Haji Baba, a Malaysian, aged 70, joined the Board of Directors on 4 January 2005. He was the Chairman of the Audit and Examination, and Remuneration Committees, and a member of the Nomination Committee of the Company.

He was also a Board member of AMMB Holdings Berhad, AmMerchant Bank Berhad and AmIslamic Bank Berhad (formerly known as AMBB Capital Berhad, formerly known as AmBank Berhad). Currently, he is a director of AmcorpGroup Berhad (formerly known as Arab-Malaysian Corporation Berhad), Unisem (M) Berhad and Computer System Advisers (M) Berhad.

Previously, Prof Tan Sri Dato' Dr Mohd Rashdan had served as the Executive Chairman of Kumpulan Guthrie Berhad from 1982 to 1987 and Telekom Malaysia Berhad from 1987 to 1995.

Prof Tan Sri Dato' Dr Mohd Rashdan graduated with a BSc from the University of Reading (UK) and later obtained his PhD from the University of Leeds.

None of the Directors have any family relationship with other Directors or substantial shareholders of the Company, except as disclosed herein.

Tan Sri Dato' Azman Hashim, who is a substantial shareholder of AmlInvestment Group Berhad (AIGB), is the Chairman and a deemed substantial shareholder of AMMB Holdings Berhad (AHB), the ultimate holding company of AIGB. He is also the Executive Chairman and a substantial shareholder of AmcorpGroup Berhad (formerly known as Arab-Malaysian Corporation Berhad). AmcorpGroup Berhad is a substantial shareholder of both AHB and AIGB.

He is a director of Slan Sdn Bhd and Ginagini Sdn Bhd, which are his family-owned companies. These companies are deemed substantial shareholders of AIGB by virtue of their interest in AmcorpGroup Berhad.

None of the Directors have been convicted for offences within the past 10 years. None of the Directors have any conflict of interest with the Company other than as announced or set out in Note 33 to Financial Statements under "Significant Related Party Transactions and Balances".

# Organisation Structure

## Principal Businesses

